e-Seikatsu Co., Ltd.



# FY2010 Third-quarter Results

TSE Mothers 3796 January, 2010



Statements made at the meeting or included in this document that are not historical facts are forward looking statements about the future performance of e-Seikatsu Co., Ltd. You are cautioned that a number of factors could cause actual results to differ materially from those discussed in the forward looking statements.



- 1 Summary of Third-quarter Results for FYE March 31, 2010
- 2 Forecast for FYE March 31, 2010
- 3 Our Business Strategy
- 4 Appendix
  - (1) Financial Data
  - (2) Our Business & Service Overview



# Summary of 3rd-quarter Results for FYE March 31, 2010

1





#### Growth in revenue and operating profit from ASP Solution Business

- 3Q Revenue 1,658 million yen (FY2009 3Q 1,628 million yen, YOY +29 million yen, +1.8%)
- 3Q Operating profit 183 million yen (FY2009 3Q 132 million yen, YOY +51 million yen, +38.5%)

Rising revenue from stock-type business (sum of the revenue from ASP Service, Network Solution, Yahoo! Media Solution, and Ad related service)

- 3Q Stock element Revenue 1,561 million yen (FY2009 3Q 1,472 million yen, YOY +89 million yen, +6.1%)
- 3Q Stock element ratio 94.2% (FY2009 3Q 90.4%)

Further enhancement of sales efforts to promote continued growth

Conducted 105 free seminars throughout Japan from Apr. - Dec. 2009 in order to efficiently generate leads

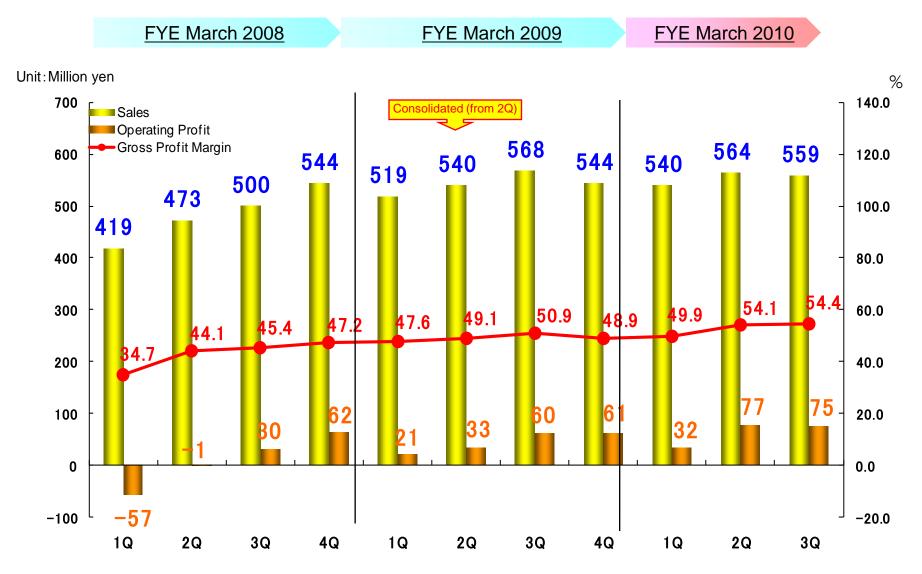
Launching of new ASP Service products and additional features for existing products

Release of Integrated Client Home Page Tool "ES-WebSite" in Oct. 2009

- \* ASP Solution Business sales figures have not been adjusted for internal transactions
- \* Figures rounded down to the nearest million yen

# Summary of 3Q Results FYE March 2010 (2) Consolidated Quarterly Results YOY Comparison

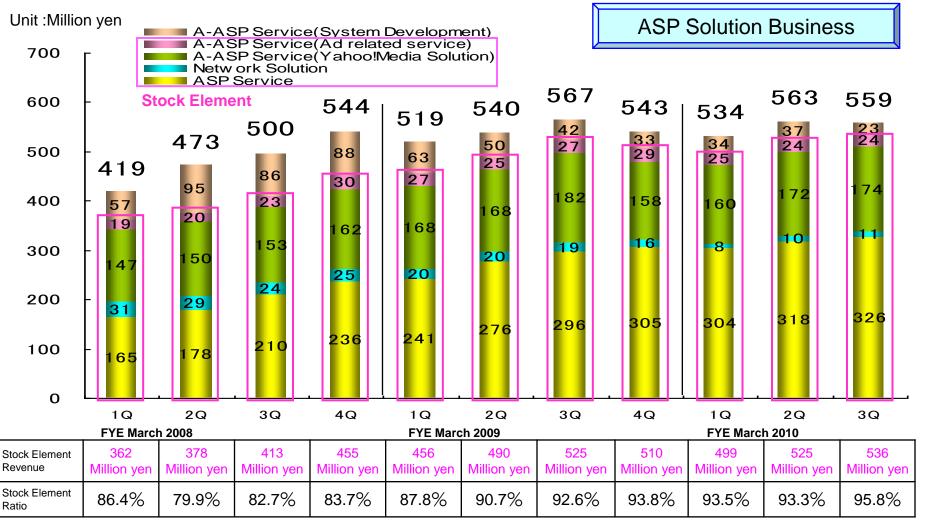




- \* FY 2008 and FY 2009 1Q figures are non-consolidated results
- \* Figures rounded down to the nearest million yen

- 4 -





\* Stock element: Elements that bring in a stable level of monthly revenue based on ongoing contracts

Stock Element Revenue = ASP Service + Network Solution + Yahoo! Media Solution + Advertising related services

- \* ASP Solution Business sales figures have not been adjusted for internal transactions
- \* FY 2008 and FY 2009 1Q figures are non-consolidated results
- \* Figures rounded down to the nearest million yen

# Summary of 3Q Results FYE March 2010 (4) Consolidated Income Statement (YOY change)



(Million yen)	AprDec. 2008 (①)	AprDec. 2009 (②)	YOY Change (2-1)	YOY Change %	
Sales	1,628	1,663	34	2.1%	
Gross profit	802	878	76	9.5%	
Gross profit margin	49.3%	52.8%	10	9.570	
Operating profit	115	185			
Operating profit margin	7.1%	11.1%	69	60.1%	
Recurring profit	116	185			
Recurring profit margin	7.2%	11.2%	68	58.6%	
Extraordinary gain	-	-	0	0.0%	
Extraordinary loss	0	16	16	5,589.1%	
Net income	50	83	22	66.20/	
Net income margin	3.1%	5.0%	33	66.3%	

#### <Key Points>

① Operating profit and recurring profit improved due to a rise in sales as well as an increase in operation efficiency.

2 Extraordinary loss due to disposal of fixed assets and provision for reserve for claims in bankruptcy and reorganization.

\* '-' indicates zero yen, '0' indicates an amount less than one million yen

\* Figures rounded down to the nearest million yen

- 6 -

# Summary of 3Q Results FYE March 2010 (5) ASP Solution Business Revenue YOY Comparison



(Million yen)	Item	AprDec. 2008 (①)	AprDec. 2009 (②)	$\begin{array}{c} \text{Difference} \\ (2-1) \end{array}$	Change %	
Stock Elements	ASP Service 💥	814	949	135	16.6%	
	Network Solution	59	29	△29	∆49.6%	
	A-ASP Service (Yahoo! Media Solution)	519	508	∆10	△2.1%	
	A-ASP Service (Ad related services)	80	74	∆5	△6.9%	
	Subtotal	1,472	1,561	89	6.1%	
Flow Elements	A-ASP Service (System Development)	155	96	∆59	∆38.2%	
	Grand total	1,628	1,658	29	1.8%	

#### <Key Points>

① Continued increase in ASP Service revenue more than covers for the decline in other revenue items.

Client base (Application Status as of Dec.) 1,671 co. / 2,608 stores (1,659 co. / 2,320 stores 3Q FY2009, YOY +12 co. / +288 stores)
 Monthly ARPU (as of Dec.) Approx. 68,100 yen/co., approx. 43,600 yen/store (approx. 64,400 yen/co., approx. 46,000 yen/store for the

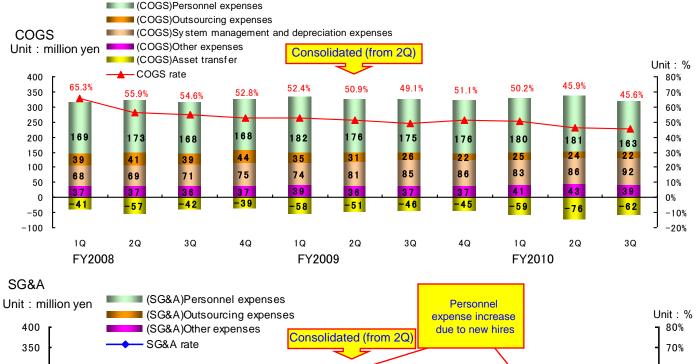
single month of Dec. 2008)

\* ASP Solution Business sales figures have not been adjusted for internal transactions

\* Figures rounded down to the nearest million yen

### Summary of 3Q Results FYE March 2010 (6) Quarterly COGS/SG&A





300 48.3% 60% 44.4% 43.6% 40.4% 40.8% 40.2% 39.4% 50% 250 42.8% 37.6% 35.8% 200 40% 132 136 139 42 137 125 150 30% 124 117 19 42 100 20% 17 11 14 11 1.5 12 9 15 11 12 14 50 10% 80 79 79 78 74 65 65 76 75 64 0 0% 2 Q 3Q 4Q 2Q 3Q 4Q 3Q 1Q 1Q 1Q 2Q FY2009 FY2010 FY2008

\* (COGS) Outsourcing expenses:
 (COGS) Asset transfer:
 (SG&A) Outsourcing expenses:

Outsourcing expenses, temporary recruitment expenses, procurement expenses, system usage expenses, etc. Inventory assets (goods in process), portion of allowances for software under development listed under COGS Advertising expenses, recruitment related expenses, consultant fees, payment commission, etc.

\* Figures are rounded down to the nearest million yen

### Summary of 3Q Results FYE March 2010 ⑦ Consolidated Balance Sheet (YOY change)



(Million yen)	Mar.2009 (①)	Dec.2009 (②)	Change (2-1)	
Cash and Deposits	738	564	∆174	
Other Current Assets	338	272	△66	
PP&E	878	1,023	145	
Assets Total	1,955	1,859	∆95	
Current Liability	336	248	△88	
Non-Current Liability	80	75	riangle 5	
Net assets Capital-Asset ratio	1,538 78.7%	1,535 82.6%	△2	
Liability and Net Assets total	1,955	1,859	∆95	

#### <Key Points>

- 1 Cash & Deposits and Current Liability decreased due to payment of various taxes (FY2009 corporate tax and consumption tax), interim tax payment, and payment of dividend, bonus, etc.
- 2 PP&E increase due to additional in-house software development and strategic investments to revamp corporate IT system.
- ③ Net assets decreased slightly due to payment of dividend and purchase of treasury stock.
- \* Figures rounded down to the nearest million yen

### Summary of 3Q Results FYE March 2010 (a) Consolidated Cash Flow Statement(YOY change)



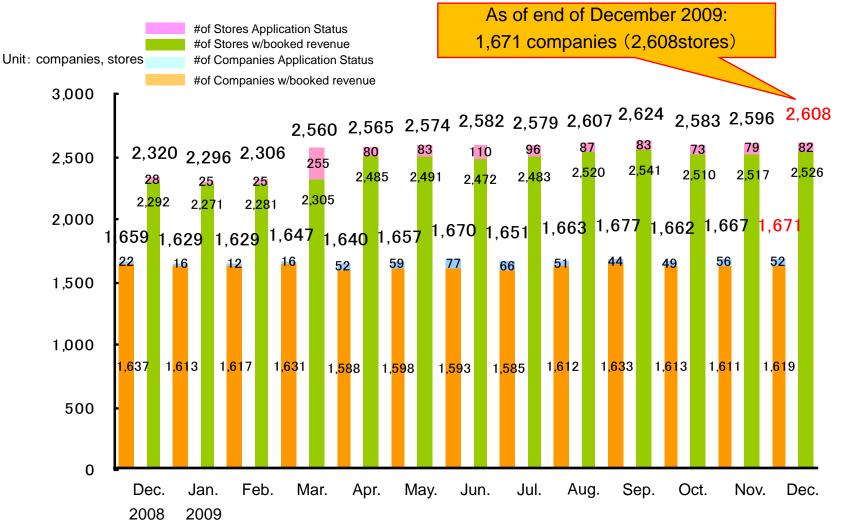
(Million yen)	AprDec.2008	AprDec.2009
CF from Operating Activities	290	202
CF from Investing Activities	△247	∆310
CF from Financing Activities	∆6	△66
Net increase in cash and cash equivalents ( $\triangle$ decrease)	36	∆174
Cash and Cash Equivalents (end of term)	612	564
<pre><key points=""> Operating Activities ① Payment of corporate tax ② Pretax profit+depreciatio expenses</key></pre>	n	n FY2010 3Q 145M yen n FY2010 3Q 351M yen
Investing Activities ③ In-house software develop ④ Purchase of assets (HW/ Financing Activities ⑤ Payment of year-end divid ⑥ Purchase of treasury stoc	SW) FY2009 3Q 41M yer dend FY2009 3Q 0 yer	n FY2010 3Q 206M yen n FY2010 3Q 108M yen n FY2010 3Q 33M yen n FY2010 3Q 34M yen

\* Figures rounded down to the nearest million yen

- 10 -



#### Increasing client base

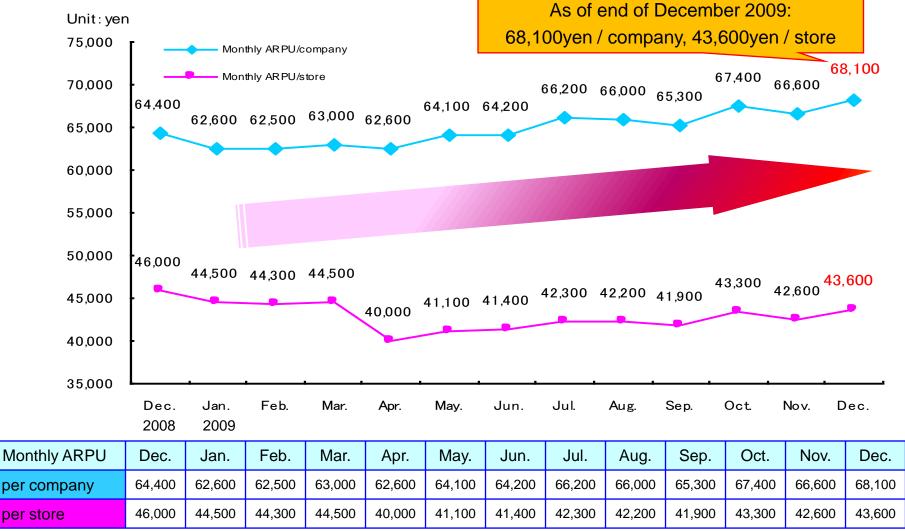


\* Excluding non real estate related companies using our ASP services

- 11 -



#### Stable monthly ARPU (especially per company)



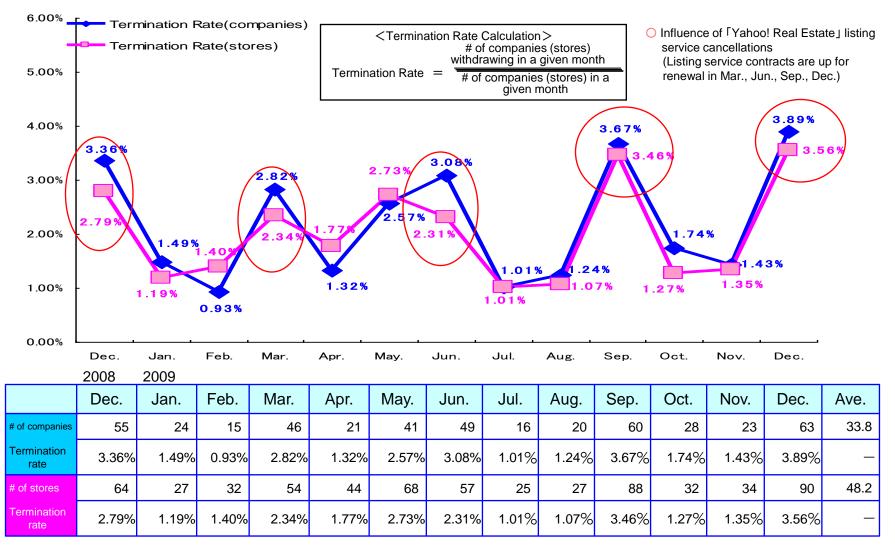
\* Excluding non real estate related companies using our ASP services

\* Figures rounded down to the nearest hundred yen

Unit: yen



#### Continued low termination rate





Treasury stock purchased in FY2010 (as of December 31, 2009)

Total number of shares purchased: 1,401 shares

- > June 23, 2009 520shares
- August 3, 2009 ~ June 30, 2010 881shares

 Total purchase amount: 53,129,710yen

 ▶ June 23, 2009
 18,729,360yen

 ▶ August 3, 2009 ~ June 30, 2010
 34,400,350yen

Total treasury stock purchased as of December 31, 2009 (cumulative)

Total number of shares purchased: 2,144 shares

Total purchase amount: 86,281,160yen

Shares outstanding (excluding treasury stock) as of December 31, 2009: 66,007shares



# 2 FYE March 2010 Forecast

- 15 -



Revision of consolidated forecast for FY2010 full-term as announced on Jan. 29, 2010

<Revision of consolidated forecast for FY2010>

	Previous Forecast (A)	Forecast Forecast		Change (%)	(Reference) FY2009 Full-term Results
Sales (Million yen)	2,400 ~2,500	2,226	∆174 ~∆274	∆7.3 ~∆11.0	2,173
Operating Profit (Million yen)	$250\ {\sim}350$	250	0 ~∆100	0.0 ∼∆28.6	176
Recurring Profit (Million yen)	$250\ {\sim}350$	250	0 ~∆100	0.0 ∼∆28.6	178
Net Income (Million yen)	120 ∼170	120	0 ~∆50	0.0 ∼∆29.4	87
Net Income Per Share	<sup>yen sen</sup> 1,782.74 ∼2,525.55	yen sen 1,796.06			yen sen 1,300.09

**X** Reason for the revision of forecast :

Our ASP Service client base, revenue, and operating profit continues to increase, however, we expect sales to be slightly below our original target. We expect profits to be within the original forecast range as a result of cost reduction from improving efficiency.

\* Forecast figures are based on information available at the time of announcement. Actual results may differ materially from the forecast figures.



Revision of non-consolidated forecast for FY2010 full-term as announced on Jan. 29, 2010

<Revision of non-consolidated forecast for FY2010>

	Previous Forecast (A)	Revised Forecast (B)	Difference (B-A)	Change (%)	(Reference) FY2009 Full-term Results
Sales (Million yen)	2,400 ~2,500	2,220	△180 ~△280	∆7.5 ~∆11.2	2,171
Operating Profit (Million yen)	260 ~360	250	△10 ~△110	∆3.8 ~∆30.6	195
Recurring Profit (Million yen)	260 ~360	250	△10 ~△110	∆3.8 ~∆30.6	196
Net Income (Million yen)	130 ~180	120	△10 ~△60	∆7.7 ~∆33.3	84
Net Income Per Share	<sup>yen sen</sup> 1,945.74 ∼2,694.10	yen sen 1,796.06			yen sen 1,246.67

※ Reason for the revision of forecast : Same as revision of consolidated forecast.

\* Forecast figures are based on information available at the time of announcement. Actual results may differ materially from the forecast figures.

### FYE March 2010 Forecast ③(Consolidated) Forecast



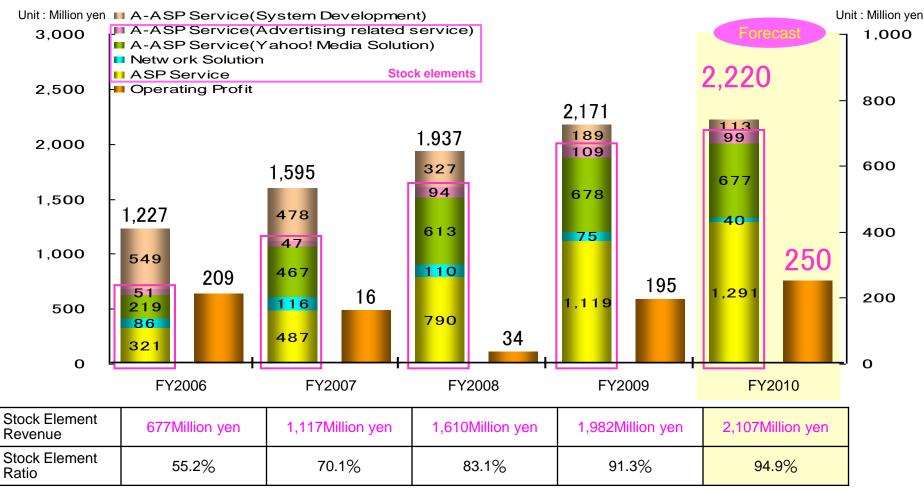
(Million yen)	Full-term Forecast	3Q Results	Progress Rate to FY2010 Forecast	Full-term Results (FY2009)
Sales	2,226	1,663	74.7%	2,173
Operating Profit	250	185	74.1%	176
Recurring Profit	250	185	74.2%	178
Net Income	120	83	69.3%	87

	Dividend per share
Full-year dividend (forecast)	750
(FYE Mar. 2010)	750 yen
Full-year dividend (actual)	500
(FYE Mar. 2009)	500 yen

X Full-year dividend per share forecast unchanged.

- \* Forecast for FY2010 as revised Jan. 29, 2010.
- \* Forecast figures are based on information available at the time of announcement. Actual results may differ materially from the forecast figures.

#### Stock Element Revenue at the core of sales growth



\* Stock Element Revenue = ASP Service + Network Solution + Yahoo! Media Solution + Advertising related services

- \* ASP Solution Business sales figures have not been adjusted for internal transactions
- \* Figures rounded down to the nearest million yen
- 19 -

### FYE March 2010 Forecast (5) Sales figures of ASP Solution Business



(Million yen)	ltem	Full-term Forecast	3Q Results	Progress Rate to FY2010 Forecast	Full-term Results (FY2009)
Stock Elements	ASP Service	1,291	949	73.5%	1,119
	Network Solution	40	29	74.6%	75
	A-ASP Service (Yahoo! Media Solution)	677	508	75.1%	678
	A-ASP Service (Ad related services)	99	74	75.3%	109
	Subtotal	2,107	1,561	74.1%	1,982
Flow Elements	A-ASP Service (System Development)	113	96	85.1%	189
	Grand total	2,220	1,658	74.7%	2,171

\* Stock elements: Elements that bring in a stable level of monthly revenue based on ongoing contracts. Monthly revenue growth drivers are

 increase in the number of clients and/or 2) contract ARPU increase. Our stock business allows for a steady growth of
 revenue by accumulating contracts

\* Flow elements: One time revenue based on delivery on each contract. Revenue increase depends on the number of contracts and contract amount, therefore, business results will fluctuate from quarter to quarter

- \* ASP Solution Business sales figures have not been adjusted for internal transactions
- \* Figures rounded down to the nearest million yen

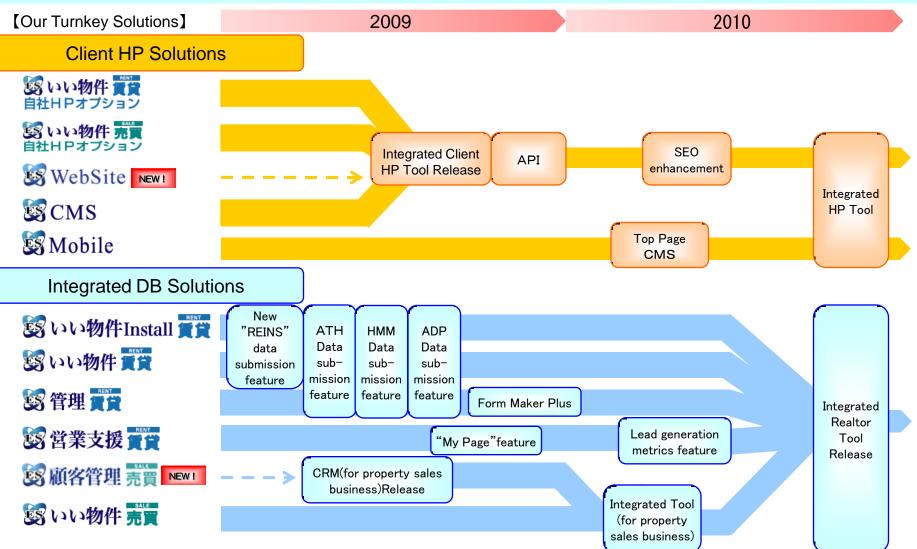
- 20 -



# 3 Our Business Strategy



Providing a wider range of products to meet the demands of a broader range of clients



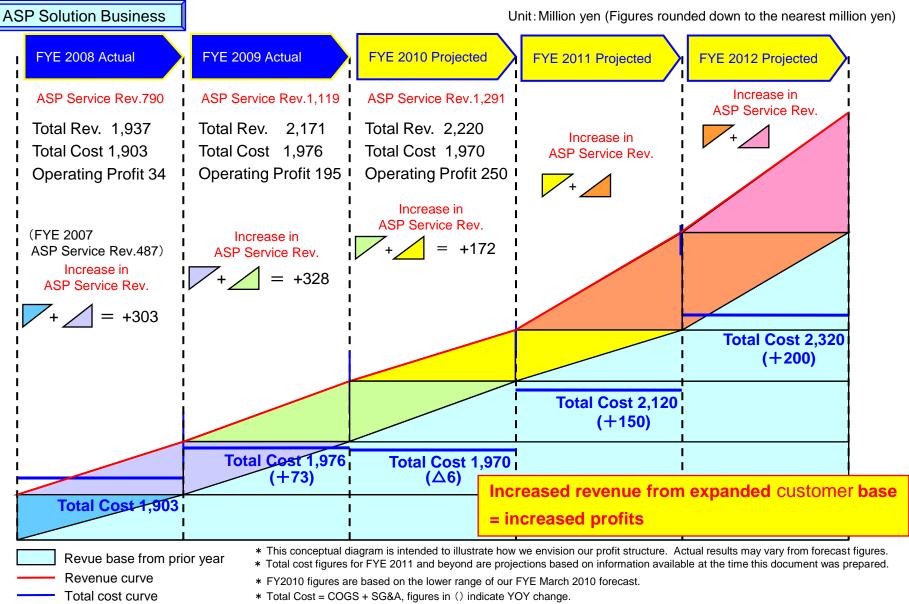
\* HP is abbreviation of "Homepage"

\* Development and product launch schedule subject to change

- 22 -

# Our Business Strategy Profit Structure (Conceptual Diagram)





- 23 -





# Appendix

# (1) Financial Data

(2) Our Business & Service Overview



# (1) Financial Data





		FY2	008			FY2009				FY2010			
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Sales	419	473	500	544	519	540	568	544	540	564	559		
Gross Profit Gross Profit Margin	145 34.7%	209 44.1%	227 45.4%	257 47.2%	247 47.6%	265 49.1%	289 50.9%	266 48.9%	269 49.9%	305 54.1%	304 54.4%		
Operating Profit Operating Profit Margin	∆57 ∆13.6%	∆1 ∆0.2%	30 6.1%	62 6.1%	21 4.0%	33 6.2%	60 10.7%	61 11.2%	32 6.0%	77 13.7%	75 13.6%		
Recurring Profit Recurring Profit Margin	∆55 ∆13.3%	∆0 ∆0.1%	30 6.2%	64 11.9%	21 4.1%	34 6.4%	60 10.7%	61 11.2%	32 6.1%	77 13.7%	75 13.5%		
Extraordinary Income	32	_	_	-	_	-	_	18	-	-	_		
Extraordinary Loss	0	0	2	_	0	-	_	7	13	2	0		
Quarter Net Income	∆16 ∆4.0%	∆4 ∆0.9%	15 3.0%	39 7.2%	8 1.7%	12 2.2%	29 5.1%	37 6.9%	5 1.1%	39 7.0%	37 6.7%		
Net Income Margin	△4.0%	<b>∆0.9%</b>	3.0%	1.2%	1.7%	2.270	5.1%	0.9%	1.1%	1.0%	0.1%		

\* '-' indicates zero yen, '0' indicates an amount less than one million yen

\* FY2008 1Q to FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated

\* Figures are rounded down to the nearest million yen



		FY2	8008			FY2009				FY2010			
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Current Assets Total	923	918	926	952	881	1,021	955	1,077	916	902	836		
Non-Current Assets Total	740	774	782	798	851	861	889	878	930	982	1,023		
Assets Total	1,664	1,693	1,708	1,750	1,732	1,883	1,844	1,955	1,847	1,884	1,859		
Current Liability Total	204	233	222	242	212	338	270	336	273	285	248		
Non-Current Liability Total	29	33	43	50	53	66	74	80	80	79	75		
Liability Total	234	267	267	293	265	404	344	417	354	364	323		
Net Assets Total	1,429	1,426	1,442	1,457	1,466	1,479	1,500	1,538	1,492	1,520	1,535		
Liability & Net Assets Total	1,664	1,693	1,708	1,750	1,732	1,883	1,844	1,955	1,847	1,884	1,859		

\* '0' indicates an amount less than one million yen

\* FY2008 1Q to FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated

\* Figures are rounded down to the nearest million yen



	FY2008					FY2009				FY2010			
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
CF from Operating Activities	52	48	24	123	39	233	17	180	0	140	62		
CF from Investing Activities	∆10	∆74	∆49	∆72	∆91	△69	∆85	∆54	∆74	∆139	∆96		
CF from Financing Activities	2	0	1	∆24	0	0	∆7	_	∆26	∆17	∆22		
Net increase in cash and cash equivalents (∆decrease)	43	∆26	∆24	26	∆51	164	∆76	126	∆101	∆17	∆56		
Cash and Cash Equivalents (end of term)	600	574	549	575	524	688	612	738	637	620	564		

\* FY2008 1Q to FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated

\* Quarterly cash flow figures are not audited (cumulative period cash flow figures are audited)

- \* '-' indicates zero yen
- \* Figures are rounded down to the nearest million yen



#### **ASP Solution Business**

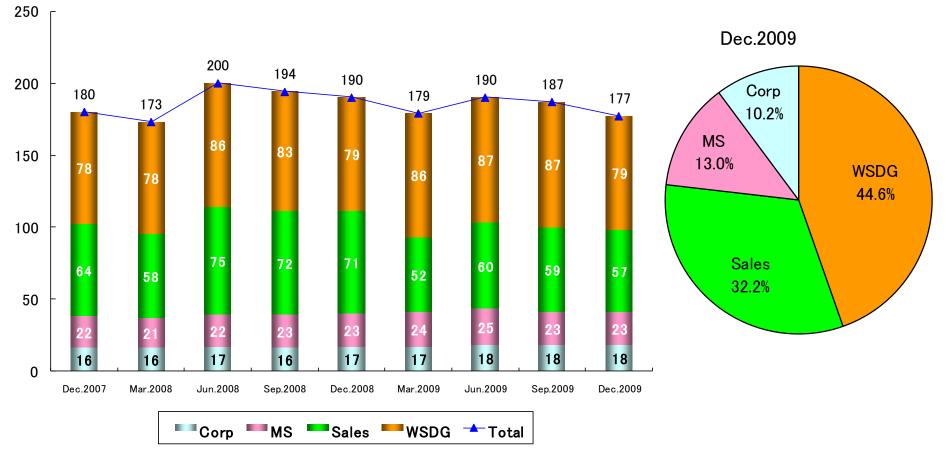
(Million yen)		FY2008			FY2009				FY2010				
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
	ASP Service	165	178	210	236	241	276	296	305	304	318	326	
	Advanced ASP Service	223	266	264	282	258	243	251	221	221	235	222	
	Network Solution	31	29	24	25	20	20	19	16	8	10	11	
Sale	s Total	419	473	500	544	519	540	567	543	534	563	559	
	COGS	274	264	272	287	272	275	279	278	270	258	255	
	SG & A	202	210	196	194	226	220	222	202	232	228	229	
Cost	Total	477	474	469	481	498	495	501	480	503	487	484	
Operating Profit		∆57	∆1	30	62	21	44	66	62	31	76	75	
Recurring Profit		∆55	∆0	30	64	21	45	66	62	32	76	75	
Number of ASP Service clients •Companies •Stores		977	1,140	1,349	1,454	1,527	1,572	1,637	1,631	1,593	1,633	1,619	
		1,281	1,491	1,730	1,890	2,016	2,128	2,292	2,305	2,472	2,541	2,526	
Number of employees (Non-consolidated)		186	181	180	173	200	194	190	179	190	187	177	

\* FY2008 1Q to FY2009 1Q figures are non-consolidated

\* Figures are rounded down to the nearest million yen



Unit: Employees



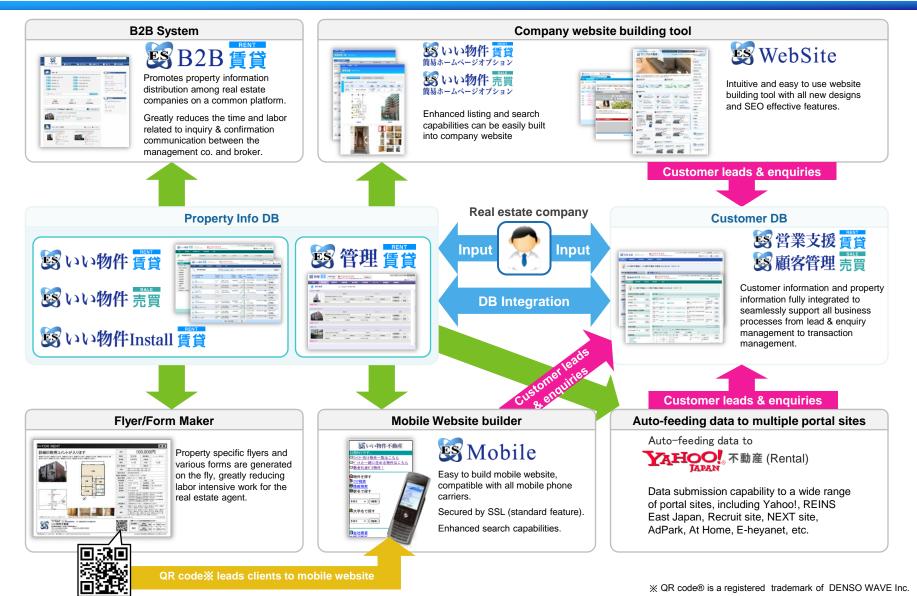
- \* Excluding directors, advisors, and part-time workers
- \* WSDG: Web Solution Development Group, Sales: excluding MS, MS: Media Solution, Corp: Corporate staff
- \* Head count for Strategic Planning Dept. transferred from Sales to WSDG (reflected from March 2009 figures)
- \* Head count for Product Planning transferred from WSDG to Sales (reflected in Dec. 2009 figures)



# (2) Our Business & Service Overview

# **①** Overview of our Turnkey Solutions



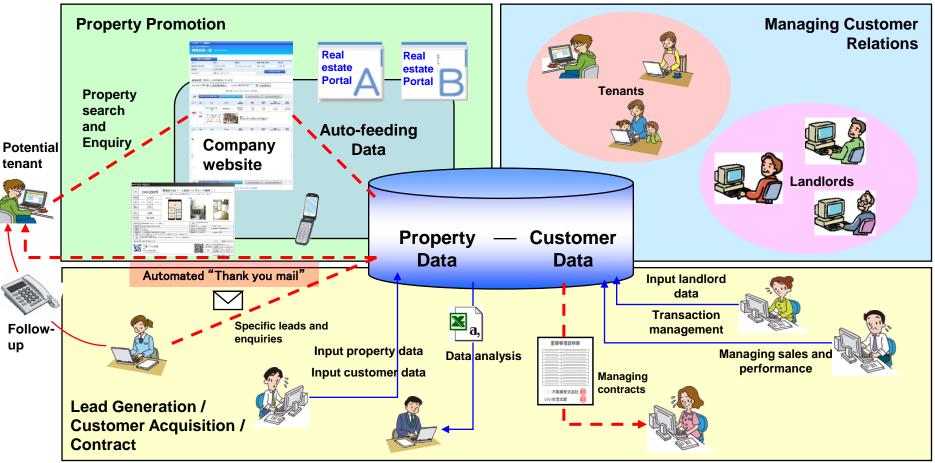


- 32 -



#### Our end-to-end integrated DB solution: from property promotion to property management

The robust property information database together with the fully integrated customer database are at the core of our suite of easy-to-use turnkey solutions.



### [Empowering our clients]

- 33 -





#### Easy to build company website with all new designs and SEO effective features

Subscription rate

**Initial charge** 88,000 yen~

Monthly charge 34,000 yen~

#### [ES-WebSite]なら自社HPの作成・運用からSEOまで! マニュアルが要らないほど

お金をかけられないからといって、デザイ ンをあきらめる必要はありません。数100 サイトの制作宝績に基素 不動産HP制 作のプロがデザインしたテンプレートをそ のまま使用することができます。

デザイン性に優れたHPが

FS-WebSiteは、ページ編集機能の直 感的な操作にこだわりました。テキストや 画像 Flashをドラッグ&ドロップで自由に 配置できるので、HTML等の専門知識

SEO対策済みのシステムなので、物件 情報をたくさん登録するほどSEOが強化 され、自社HPへの入口も増える構造と なっています。結果として、自社HPの集 変力アップが期待できます。

SEOに強い構造で自社HPの

#### SEOによる集客アップのイメージ \*核実順位を保証するものではありません。 TOPページが上位表 広尾 賃貸 〇×マンション 【】

は不要です。

Detailed information and actual client cases can be viewed below!

#### http://www.es-ws.jp/

# 😻 WebSiteの豊富な機能で業務をスピーディに!!

#### マニュアルが要らないほど直感的な操作

一般的なCMSとは違い、テキストや画像、Flashを ドラッグ&ドロップで自由に配置できます。デザイン テンプレートをベースに、オリジナリティの高いデザ インを作り上げることも可能となります。



#### 例えばこんなデザイン変更も思いのまま



● HPデザインテンプレート	●おすすめ物件表示	アクセス解析用コードの埋め込み	<オプション>
●TOPメイン画像テンプレート	• 周辺地図表示	データパックアップ	<ul> <li>詳細印刷機能(サイト側)</li> </ul>
<ul> <li>TOPメインFlashテンプレート</li> </ul>	•お問合せ設置	<ul> <li>データ復元</li> </ul>	●おすすめ・特集一覧プラン
• 見たままページ編集	(SSL標準装備)	<ul> <li>WEBホスティング</li> </ul>	● 初期セットアップ
●HTML編集	●メニュー管理	<ul> <li>DNSホスティング</li> </ul>	●月額固定型SEOバック
●スタイルシート編集	<ul> <li>ファイルのアップロード、削除</li> </ul>	<ul> <li>サブドメイン</li> </ul>	<ul> <li>独自ドメイン</li> </ul>
全物件一覧表示	検索エンジン向け		
おすすめ、特集一覧プラン10	サイトマップ自動生成		

言な機能



#### "Instantly" match the "right" property to prospective clients!

#### Subscription rate / store

Initial charge

100,000yen~

### Monthly charge

40,000yen~

#### 業界特化型「売買仲介業務向けソリューション」

### 営業効率UP

適切な営業方法を選択でき ます。成約後も、引渡まで顧客ステータ スを管理できるため、業務効率のアップ が見込まれます。

マッチングメール、マイページで 歩 留 ま り U P 物件の紹介などを行うことが可能です。登

# 反響・営業分析

効果の測定が突見にかります。 さらに 録された希望条件に合致する物件を自動 追客状況の確認ができ、営業マンごとの 的にマイページに配信する機能も実装 現在の見込み、成約、引渡待ちなどのス テータスが一日暗然です。

# 売買仲介業務を広範囲にカバーしたシステム

し、見込み客の追客漏れを防止します。

Detailed information and actual client cases can be viewed below!



# 顧客管理 売買の豊富な機能で業務をスピーディに!!

「営業の追客漏れが多くて困っている」「お客様の情報が色々なところに記載されていて、どれを見たらいいか分から ない」「効果的に未公開物件を紹介したい」…こんなお悩みはございませんか? ES顧客管理売買は、売買業務のあ らゆるシーンを想定した豊富な機能と使いやすさで、貴社の営業効率を飛躍的に向上させます!

#### 未公開物件 紹介機能

媒体に掲載していない物件を、 マイベージ内だけで紹介することが 可能です。「ここにしかない情報」を アビールし、再度マイページに来訪し てもらう確率を高めます。



#### 自動返信 メール機能

お問い合わせがあった際に、自動的に お客様にメールを返信いたします。 お問い合わせの直後に返信を行う ことで機会損失を低減することができ、 さらに、そのメールを使ってお客様を マイページに引き込むことでより正確な お客様のニーズを取得することが 可能となります。



#### 希望条件マッチング メール配信機能

希望条件に合致する物件が登録され た際、自動的にお客様にメールを 送信し、マイページに誘導します。 見込み客の追客漏れを防止し、売上 アップを実現します。

#### 反響・営業情報 分析機能

媒体別の反響が確認可能です。 反響数だけでなく、媒体別の成約数も 集計可能であり、様々な分析が可能 となっています。







顧客ごとの詳細な契約情報を登録し、 引渡までの進捗管理を行うことができ ます。契約データをCSVで出力することも でき、契約書の作成や手数料収入の 計算など様々な場面で活用することが できます。



※イメージは2009年9月現在のものであり、変更されることがございます。



#### Stock Business = Stable source of revenue based on ongoing contracts

- Steady growth of revenue by accumulating contracts
- Stable cost base

Early promoter of SaaS model (ASP, SaaS)

- SaaS delivery approach best matches the fragmented real estate industry
- Promoting best practices for the real estate industry through our ASP services

Direct sales force = tight relationship with clients, deep industry knowledge

- > Our products quickly and accurately reflect industry-wide client needs
- Deep industry knowledge allows for the development of first-of-a-kind products
- Our Support Center provides telephone and email support to our clients 7days a week

Entirely in-house development

- Accumulated knowledge of industry practices and key data characteristics
- Shorter time to market of our products

Debt free and financially sound

Strong financial base unaffected by volatile financial markets

Managing credit risk by incorporating advanced payment and security money policies for our ASP services



ITSMS (ISO/IEC20000-1:2005(JIS Q 20000-1:2007)) represents a framework for achieving our fundamental goals as an IT Service provider

- 「ISO/IEC27001:2005」(International standard of information security management system) ※Registered in June, 2007
- 「ISO/IEC20000-1:2005」(International standard of IT service management system) ※Registered in October, 2009

Further improve the reliability and quality of our services, as well as strengthen information security

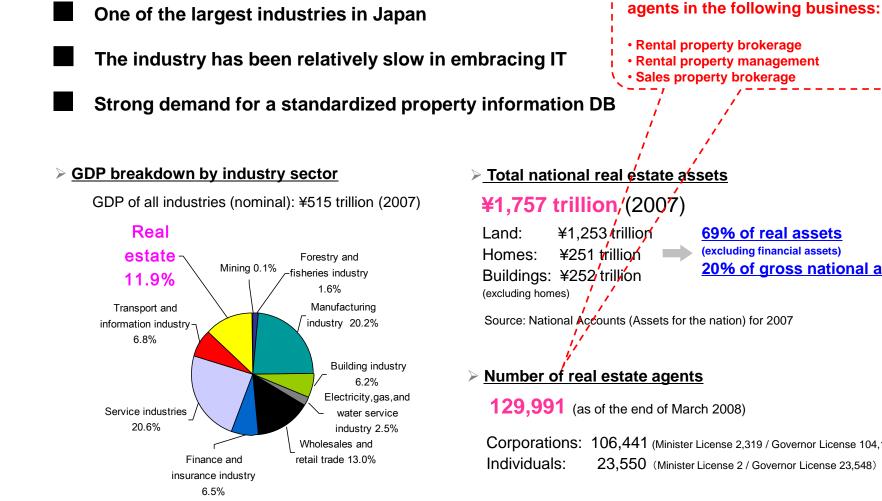
Consistently deliver effective and easy-to-use IT services which meet the needs of our clients

#### Outline of ITSMS (ISO/IEC20000-1:2005) Registration

Company Name Registration number Applicable standard Range of registration	<ul> <li>:e-Seikatsu Co., Ltd.</li> <li>:JMAQA-T001</li> <li>:ISO/IEC20000-1:2005</li> <li>:ASP Service for the real estate industry (Excluding individual client system development business and Media Solution Dept. business.)</li> </ul>	RECEISTRATION ISMIS,ITEMS IMAGA-5028
Registrar Registration date	: Japan Management Association : October 15, 2009	JMAQA-TOOI ISR011

# Focus on the real estate industry





Source: National Accounts (GDP by kind of economic activity) for 2007

69% of real assets (excluding financial assets) 20% of gross national assets

Our main targets are real estate

Source: National Accounts (Assets for the nation) for 2007

Corporations: 106,441 (Minister License 2,319 / Governor License 104,122) 23.550 (Minister License 2 / Governor License 23,548)

Source: Ministry of Land, Infrastructure, and Transportation

# **(8)** Business and Revenue Breakdown



Business	Service Category	Element Type	Contract Type	Revenue Recognition	Service and Revenue Details
	ASP Service	Stock	Annual	Monthly amount	System usage fees (ASP/SaaS model). Covering both our turnkey solutions as well as customized solutions (resulting from A-ASP system development work). %Clients: 1,671co., 2,608stores (application status as of Dec. 2009) %Monthly ARPU: approx. 68,100yen/co., approx. 43,600円yen/store (for the single month of Dec. 2009)
	Network Solution	twork Solution Stock		Monthly amount	System operation and management fees. Operating and managing our various systems utilizing client assets (i.e. operating on HW and SW owned by clients).
ASP Solution Business	A-ASP Service (Yahoo! Media Solution )	Stock	Annual	Monthly amount	System operation fees. Operation of the "newly built property" data submission business for 「Yahoo! Real Estate」. ※Revenue consists of fixed and measured rate components
	A-ASP Service (Ad related Services)	Stock	Quarterly	Monthly amount	Advertisement sales commission. Monthly commission on 「Yahoo! Real Estate」 listing service sales. ※Recognized revenue is NET (not GROSS) ※Based on quarterly contracts (ending Mar., Jun., Sep., Dec.)
	A-ASP Service (System Development)	Flow	From time to time	% of completion	System development revenue. Mostly client customization work done on our turnkey solution systems.
Related Business	Real estate Brokerage	Flow	From time to time	One time	Real estate brokerage fees (rental property/sales property). Business operated by e-Seikatsu Fudosan Co. Ltd. (100% owned subsidiary)

- 39 -

# **(9)** Company Profile



Established :	January 21, 2000					
Paid-in capital:	614 million 810 thousand 500 yen (As of the end of December 2009)					
Listing:	Mothers section of the Tokyo Stock Exchange (Code: 3796)					
Relationship banks :	The Bank of Tokyo-Mitsubishi UFJ, Ltd., Resona Bank, Ltd., Mitsubishi UFJ Trust and Banking Corporation, The Sumitomo Trust & Banking Co., Ltd., Sumitomo Mitsui Banking Corporation, Mizuho Bank, Ltd.					
# of employees:	177 (As of the end of December 2009)					
Officers :	President & CEO Kiyotaka Nakamura					
	Executive Vice President & Co-CEO Zenichi Maeno					
	Executive Vice President & CFO Hiroyuki Shiokawa					
	Executive Vice President & COO Hiroyoshi Kitazawa					
	Managing Director & CIO Yoshiaki Kuno					
	Standing Corporate Auditor Akira Hirano					
	Corporate Auditor Masahito Omachi	Corporate Site (Japanese only)				
	Corporate Auditor Shinichi Shamoto	http://www.e-seikatsu.info/				
	Corporate Auditor Masayasu Takahara	English presentations are available at				
Audit Corporation :	The Kisaragi Accounting Office					
Headquarters: Osaka office: Fukuoka office:	2-32, Minamiazabu 5-chome, Minato-ku, Tokyo 4-16, Dojimahama 1-chome, Kita-ku, Osaka 11-17, Tenjin 1-chome, Chuo-ku, Fukuoka-shi, Fukuoka					

Nagoya office: 4-3, Nishiki 2-chome, Naka-ku, Nagoya-shi, Aichi