e-Seikatsu Co., Ltd.



# FY2011 First-quarter Results

TSE Mothers 3796 Aug, 2010



Statements made at the meeting or included in this document that are not historical facts are forward looking statements about the future performance of e-Seikatsu Co., Ltd. You are cautioned that a number of factors could cause actual results to differ materially from those discussed in the forward looking statements.



- 1 Summary of First-quarter Results for FYE March 31, 2011
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- 3 Our Business Strategy
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(1)Financial Data(2)Our Business & Service Overview



# Summary of First-quarter Results for FYE March 31, 2011

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#### Increasing sales and operating profit

- Sales: 576 million yen (FY2010 1Q 540 million yen, YOY change +35 million yen, +6.7%)
- Operating profit: 101 million yen (FY2010 1Q 32 million yen, YOY change +68 million yen, +212.8%)
- $\triangleright$  Operating profit margin: 17.5% (FY2010 1Q 6.0%, +11.5 point)
- Quarterly net income: 51 million yen (FY 2010 1Q 5 million yen, YOY change +45 million yen, approx. 8.9 times)

ASP Service is main driver of revenue increase

- > ASP Service revenue: 350 million yen (FY2010 1Q 304million yen, YOY change +46 million yen, +15.2%)
- Stock element ratio: 97.3% (FY2010 1Q 93.5%, FY2009 1Q 87.8%)

Further enhancement of sales efforts to promote continued growth

- > 10 new recruits assigned to sales in April 2010
- Focus on up-selling to existing clients as well as achieving higher monthly revenue per new client
   Monthly ARPU of new clients: approx. 101,000 yen/company (excluding initial charge)
   Monthly ARPU of discontinuing clients: approx. 29,100 yen/company
- Conducted IT seminars throughout Japan, further promoting "cloud computing" for the real estate industry

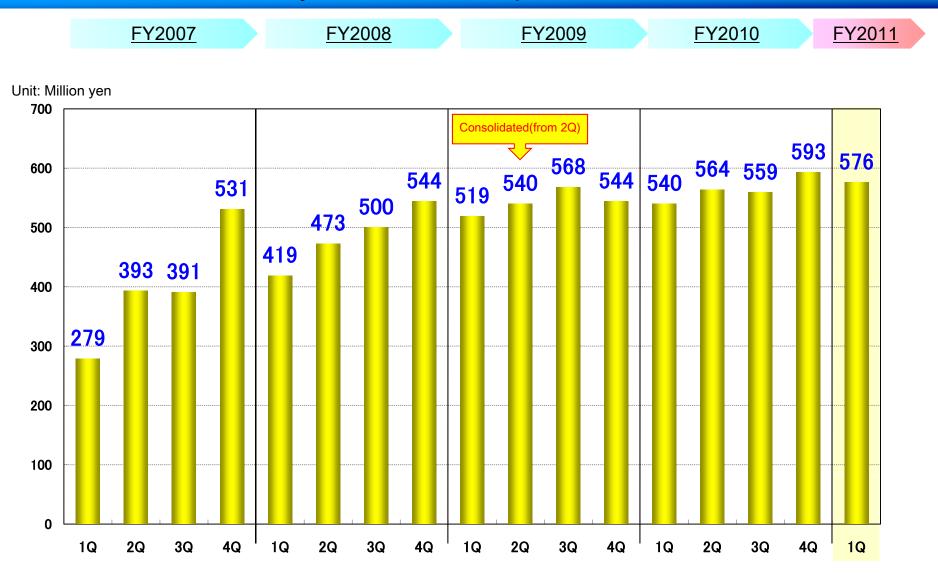
Development towards full integration of our ASP Service products (Autumn 2011 launch target)

"Integrated Realtor Tool" - full integration of our ASP Service products for a seamless end-to-end solution

<sup>\*</sup> ASP service revenue figures have not been adjusted for internal transactions.

# Summary of First-quarter Results FYE March 2011② Consolidated Quarterly Sales YOY Comparison

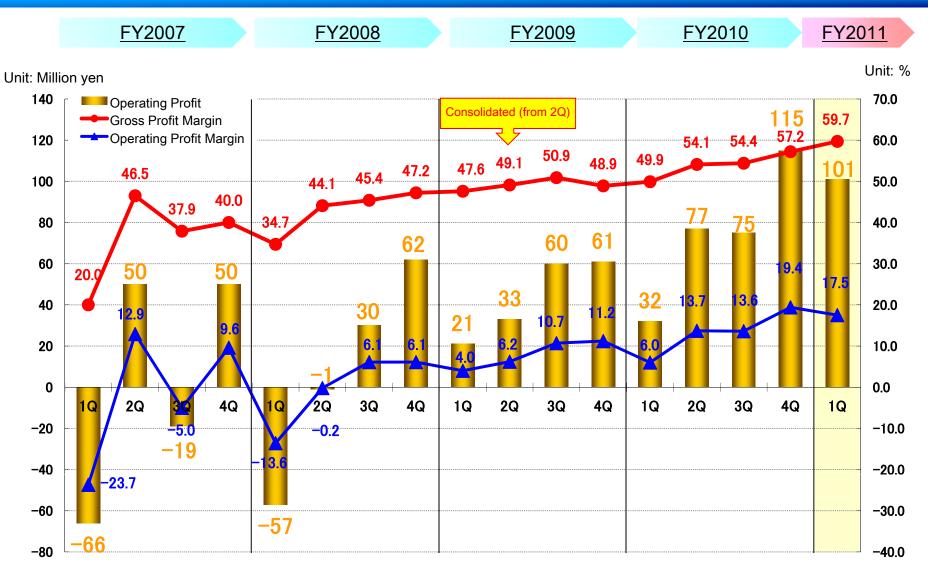




\* From FY2007 to FY2009 1Q figures are non-consolidated results.

# Summary of First-quarter Results FYE March 2011 ③ Consolidated Quarterly Results YOY Comparison

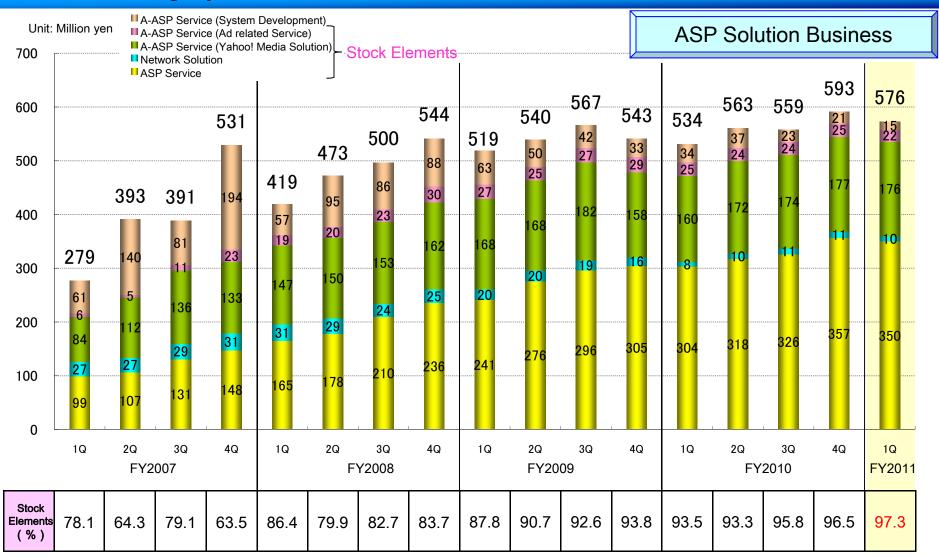




\* From FY2007 to FY2009 1Q figures are non-consolidated results.

# Summary of First-quarter Results FYE March 2011 ④ Sales Category Breakdown





\* Stock Element Revenue = ASP Service + Network Solution + Yahoo! Media Solution + Advertising related services

\* ASP Solution Business sales figures have not been adjusted for internal transactions.

\* From FY2007 to FY 2009 1Q figures are non-consolidated results.

# Summary of First-quarter Results FYE March 2011 ⑤ Consolidated Income Statement (YOY change)



(Million yen)	AprJun. 2009 (①)	AprJun. 2010 (②)	YOY change (②-①)	YOY change (%)
Sales	540	576	35	6.7%
Gross profit	269	343	74	27.7%
Gross profit margin	49.9%	59.7%		
Operating profit	32	101	68	212.8%
Operating profit margin	6.0%	17.5%		
Recurring profit	32	101	68	207.7%
Recurring profit margin	6.1%	17.6%		
Extraordinary loss	13	3	△10	∆75.9%
Net income	5	51	45	794.7%
Net income margin	1.1%	8.9%		

<Key Points>

① Operating profit, recurring profit, and net income improved due to a rise in sales as well as an increase in operation efficiency.

② Extraordinary loss due to application of new accounting standard with regards to asset retirement obligations.

# Summary of First-quarter Results FYE March 2011 (a) ASP Solution Business Revenue (YOY change)



(Million yen)	Item	AprJun. 2009 (①)	AprJun. 2010 (②)	Difference (②-①)	Change (%)
Stock Elements	ASP Service 🛛 💥	304	350	46	15.2%
	Network Solution	8	10	1	21.5%
	A-ASP Service (Yahoo! Media Solution)	160	176	16	10.0%
	A-ASP Service (Ad related services)	25	22	∆3	△12.2%
	Subtotal	499	560	61	12.2%
Flow Elements	A-ASP Service (System Development)	34	15	∆19	△55.4%
	Total	534	576	41	7.8%

<Key Points>

① Continued increase in monthly ARPU of ASP Service more than covers for the decline in other revenue items.

② Client base (Application status as of Jun.): 1,556co./2,267stores (FY2010 1Q 1,670co./2,582stores , YOY -114co./ -315stores )

③ XMonthly ARPU (as of Jun.): Approx. 74,300yen/co., approx.51,000yen/store

(FY2010 1Q approx. 64,200yen/co., approx 41,400yen/store )

\* ASP Solution Business sales figures have not been adjusted for internal transactions.



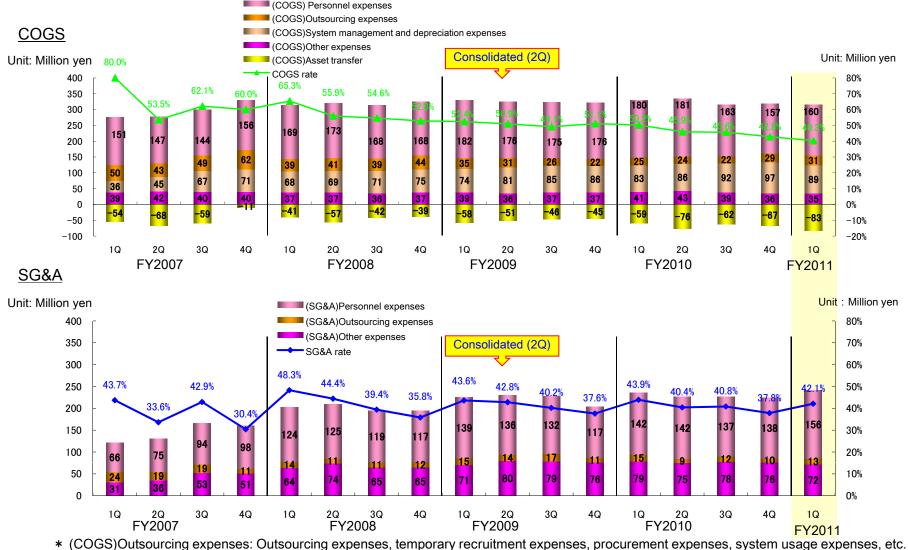
#### "ASP Service" is main driver of revenue increase Unit: Million yen 600 576 +1(1) $\Delta 3(\downarrow)$ Network +16(1)550 $\Delta 19(\downarrow)$ 534 Ad Related Solution Service System Yahoo! Development Media Solution +46(1)500 **ASP Service** 450 400 350 +41(1) 0 FY2010 1Q FY2011 1Q

#### <Key Points>

- ① The increase in "ASP Service" revenue (+46 million yen) greatly contributed to the net +41 million yen increase in sales.
- ② "System Development" revenue (a "flow" revenue) decreased by 19 million yen YOY.
- \* ASP Solution Business sales figures have not been adjusted for internal transactions.
- \* Figures rounded down to the nearest million yen.

# Summary of First-quarter Results FYE March 2011 (a) Quarterly COGS/SG&A





(COGS)Outsourcing expenses: Outsourcing expenses, temporary recruitment expenses, procurement expenses, system usage expenses, etc.
 (COGS)Asset transfer: Inventory assets(goods in process), portion allowances for software under development listed under COGS
 (SG&A)Outsourcing expenses: Advertising expenses, recruitment related expenses, consultant fees, payment commission, etc.

\* Figures rounded down to the nearest million yen.

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# Summary of First-quarter Results FYE March 2011 (a) Consolidated Balance Sheet (YOY change)



(Million yen)	Mar. 2010 (①)	Jun. 2010 (②)	Change (② - ① )	
Cash and Deposits	624	550	∆74	
Other Current Assets	290	275	∆14	
PP&E	1,035	1,073	37	
Assets Total	1,950	1,899	∆51	
Current Liability	304	258	∆46	
Non-Current Liability	74	69	∆4	
Net assets	1,571	1,571	△0	
Capital-Asset ratio	80.6%	82.7%		
Liability and Net Assets total	1,950	1,899	∆51	

<Key Points>

 Cash & Deposits and Current Liability decreased due to payment of various taxes (FY2010 corporate tax and consumption tax), and payment of dividend, bonus, etc.

② PP&E increase due to additional in-house software development and strategic investments to revamp corporate IT system.

③ Net assets remained roughly constant due to an increase in quarterly net income (51 million yen) covering decrease in net assets for the payment of dividend (52 million yen).

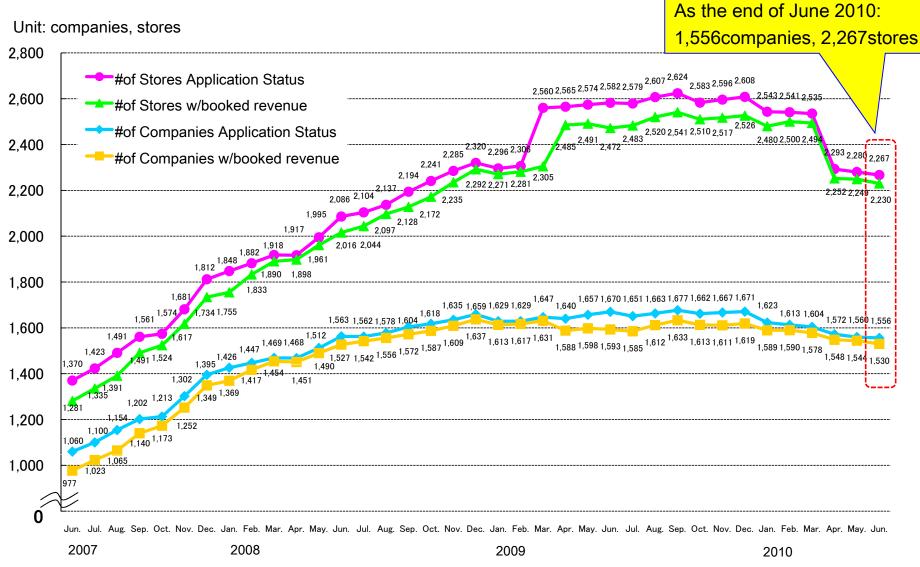


(Mi	llion yen)	AprJur	n. 2009	AprJun. 2010		
CF from Oper	rating Activities		0	69		
CF from Inve	sting Activities		∆74	△101		
CF from Fina		△26	∆41			
Net Increase Equivalents (		△101	Δ74			
Cash and Ca (end of term)	sh Equivalents		637	550		
<key points=""></key>						
Operating Activities	<ol> <li>Income before tax</li> <li>+ depreciation expenses</li> </ol>	FY2010	77Myen	FY2011 161M yen		
	② Payment of corporate tax	k, etc. FY2010	89M yen	FY2011 82M yen		
Investing Activities	③ In-house software develo	opment FY2010	58M yen	FY2011 82M yen		
	④ Purchase of assets (HW)	/SW) FY2010	15M yen	FY2011 21M yen		
Financing Activities	⑤ Payment of year-end div	idend FY2010	27M yen	FY2011 41M yen		

\* '0' indicates an amount less than one million yen.

### Summary of First-quarter Results FYE March 2011 (1) Number of ASP Service Clients





\* '#of Stores and Companies w/booked revenue' are the number of paying clients who are using our ASP Service as of the end of each month.

\* Excluding non real estate related companies using our ASP services - 13 -



#### Monthly ARPU gradually rising (especially per company) Monthly ARPU/company As of end of June 2010 (excluding initial charge) Unit: yen 74,300yen/company, 51,000yen/store New clients: approx. 101,000yen 80,000 Monthly ARPU/company Discontinuing clients: approx. 29,100yen 75,400 76,300 74.800 75,200 Monthly ARPU/store ※Period covering: Apr. 2010 - Jun. 2010 75.000 67,400 66,600 70.000 .68. 66,200 66,000 65,300 64.400 64,10064,200 ...63,000 65,000 62,600 62.600 61,100 60,200 59,400 58.100 57,100 56,100 60,000 58,800 57.600 55,800 57,30 55.500 55.400 54,300 53,600 53,900 54.000 55,000 400 5<mark>2,500</mark> 52,7<mark>00</mark> 50,000 47,900 47,900 47,600 46.000 45,300 43,200 43,400 44,000 44,500 44,500 44,500 43,200 43,900 43,300 43.600 43,900 44,300 45.000 43,100 42,700 42.80 43,400 42,300 41,400 42,200 41,900 41,200 10,900 41.500 42.100 40.700 41,100 40.000 40,700 40.000 -0 Jun, Jul, Aug, Sep. Oct, Nov. Dec. Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep. Oct, Nov. Dec. Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep. Oct, Nov. Dec. Jan, Feb, Mar, Apr, May, Jun, 2007 2008 2009 2010 ASP Service revenue in a given month FY2011 1Q \* Monthly ARPU = The 'number of companies w/booked revenue' in a given month (excluding non real estate related companies using our ASP services)

\* Figures rounded down to the nearest hundred yen.



O: Influence of <sup>[</sup>Yahoo! Real Estate ] listing service cancellations (Listing service contracts are up for renewal in Mar., Jun., Sep., Dec.) 12.00% Termination Rate (companies) 10.83% Termination Rate (stores) 10.00% Including the termination of approx. 250 stores (of a single franchise) as a result of [Yahoo! Real Estate] listing service cancellation 8.00% 6.00% 3.67% 3.77% 4.00% 3.08% 2.98% 3.33% 3.56% 1.74% 1.70 1.439 1.42% 2.00% 1.26% 1.24 1.01% 1.35% 1.27% 1.07% 1.15% 1.01% 0.81 0.00% Jun. Jul. Sep. Oct. Nov. Dec. Jan. Feb. Mar. Apr. May. Jun. Aug. 2009 2010 Sep. Feb. Apr. May. Jun. Jul. Aug. Oct. Nov. Dec. Jan. Mar. Jun. Ave. 20 28 49 16 60 23 63 20 27 47 22 22 51 34.5 # of Companies Termination 1.01% 1.24% 3.67% 1.74% 1.43% 3.89% 1.26% 1.70% 2.98% 1.42% 1.42% 3.33% 3.08% Rate 57 25 27 88 32 34 90 20 32 270 26 37 84 63.2 # of Stores Termination 1.07% 0.81% 1.28% 10.83% 1.15% 1.65% 3.77% 1.01% 3.46% 1.27% 1.35% 3.56% 2.31% Rate

# of companies (stores) withdrawing in a given month

\* Termination Rate =

# of companies (stores) in a given month



Treasury stock purchased as of June 30, 2010 (based on Jul. 31, 2009 corporate resolution)

# Total number of shares purchased: 1,727 shares

August 3, 2009 – June 30, 2010

April 1, 2010 – June 30, 2010

# Total purchase amount: 64,025,150yen

August 3, 2009 – June 30, 2010 April 1, 2010 – June 30, 2010

64,025,150yen 0yen

1.727shares

**Oshares** 

http://www.e-seikats

Total treasury stock purchased as of June 30, 2010 (cumulative)

Total number of shares purchased: 2,990shares

Total purchase amount: 115,905,960yen

Shares outstanding (excluding treasury stock): 65,161shares



# 2 FYE March 2011 Forecast



(Million yen)	Mid-term Forecast	Full-term Forecast	First-quarter Results	Progress Rate as % of Full-term Forecast			
Sales	1,190	2,450	576	23.5%			
Operating Profit	140	350	101	28.9%			
Recurring Profit	140	350	101	28.9%			
Net Income	70	175	51	29.4%			
		Dividend	Dividend per share				
Full-year dividend (FYE March 2011	X ,						
Full-year dividend (FYE March 2010	· · · ·		800yen				

\* There are no changes from the full-term forecast figures disclosed on May 14, 2010. Forecast figures are based on information available at the time of this announcement. Actual results may differ materially from the forecast figures.

# FYE March 2011 Forecast② ASP Solution Business Revenue Forecast



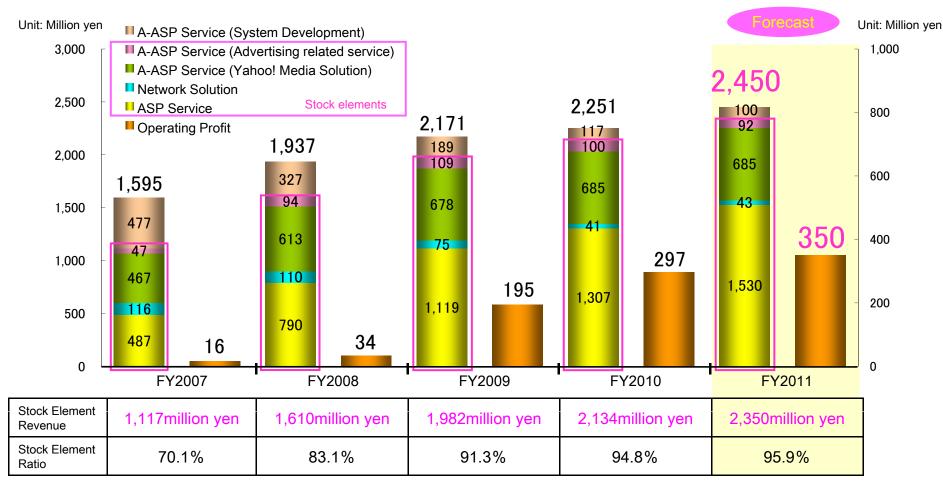
(Million yen )	Item	Full-term Forecast	First-quarter Results	Progress Rate		
Stock Elements	ASP Service	1,530	350	22.9%		
	Network Solution	43	10	24.3%		
	A-ASP Service (Yahoo! Media Solution)	685	176	25.8%		
	A-ASP Service (Ad related service)	92	22	24.6%		
	Subtotal	2,350	560	23.9%		
Flow Elements	A-ASP Service (System Development)	100	15	15.6%		
	Grand total	2,450	576	23.5%		

\* There are no changes from the full-term forecast figures disclosed on May 14, 2010. Forecast figures are based on information available at the time of this announcement. Actual results may differ materially from the forecast figures.

\* ASP Solution Business sales figures have not been adjusted for internal transactions.



### Stock Element Revenue at the core of sales growth



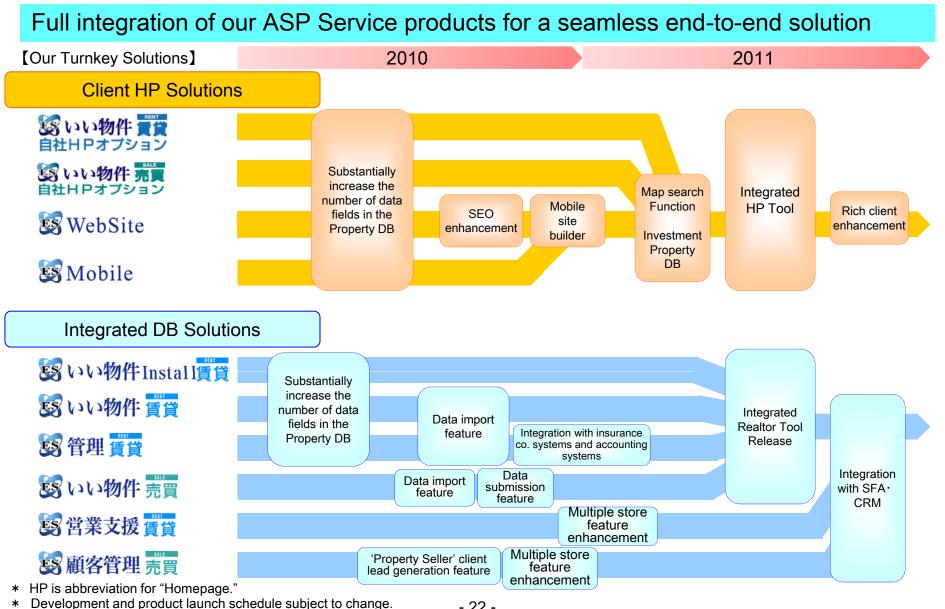
\* Stock Element Revenue = ASP Service + Network Solution + Yahoo! Media Solution + Advertising related services

\* ASP Solution Business sales figures have not been adjusted for internal transactions.



# 3 Our Business Strategy

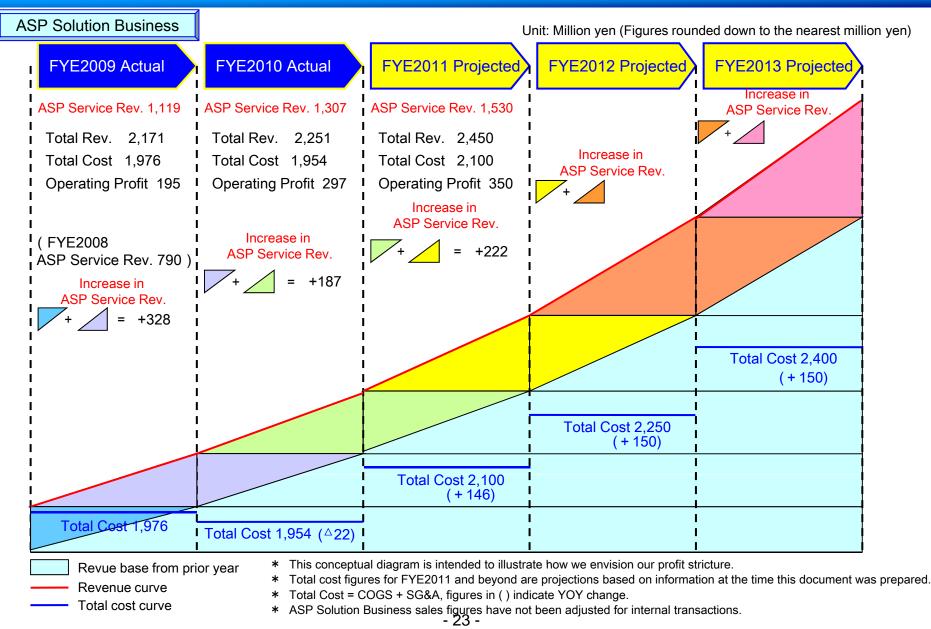




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# Our Business Strategy ② Profit Structure (Conceptual Diagram)







Expand and grow our client base

Continue to focus on new client acquisition and increase the number of clients

Strengthen our national sales coverage

Provide a wider range of products to meet the demands of a broader range of clients

Improve sales and operation efficiency

Increase ARPU through up-selling efforts

Shorten client acquisition lead time and improve cost control

Improve product development efficiencies and quality by utilizing development components

Future growth

As the leading "cloud computing" company for the real estate industry, we will continue to promote the development of a robust "cloud computing" environment to maximize the utility from "cloud computing"

We aim to become the de facto standard one-stop-solution for the real estate industry

As we become the real estate industry DB platform, we can realize a market place for all real estate data and information



# 4 Appendix

(1) Financial Data

(2) Our Business & Service Overview



# (1) Financial Data

# ① Income Statement (Quarterly basis)



	FY2009					FY2	010			FY2	2011	
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Sales	519	540	568	544	540	564	559	593	576			
Gross Profit Gross Profit Margin	247 47.6%	265 49.1%	289 50.9%	266 48.9%	269 49.9%	305 54.1%	304 54.4%	339 57.2%	343 59.7%			
Operating Profit Operating Profit Margin	21 4.0%	33 6.2%	60 10.7%	61 11.2%	32 6.0%	77 13.7%	75 13.6%	115 19.4%	101 17.5%			
Recurring Profit Recurring Profit Margin	21 4.1%	34 6.4%	60 10.7%	61 11.2%	32 6.1%	77 13.7%	75 13.5%	115 19.4%	101 17.6%			
Extraordinary Income	-	-	-	18	-	-	-	-	-			
Extraordinary Loss	0	-	-	7	13	2	0	∆0	3			
Quarter Net Income Net Income Margin	8 1.7%	12 2.2%	29 5.1%	37 6.9%	5 1.1%	39 7.0%	37 6.7%	65 11.0%	51 8.9%			

\* '-' indicates zero yen, '0' indicates an amount less than one million yen.

\* FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated.



		FY2009				FY2	010		FY2011			
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Current Assets Total	881	1,021	955	1,077	916	902	836	915	826			
Non-Current Assets Total	851	861	889	878	930	982	1,023	1,035	1,073			
Assets Total	1,732	1,883	1,844	1,955	1,847	1,884	1,859	1,950	1,899			
Current Liability Total	212	338	270	336	273	285	248	304	258			
Non-Current Liability Total	53	66	74	80	80	79	75	74	69			
Liability Total	265	404	344	417	354	364	323	379	328			
Net Assets Total	1,466	1,479	1,500	1,538	1,492	1,520	1,535	1,571	1,571			
Liability & Net Assets Total	1,732	1,883	1,844	1,955	1,847	1,884	1,859	1,950	1,899			

\* FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated.

# ③ Cash Flow Statement (Quarterly basis)



		FY2	009			FY2	2010		FY2011			
(Million yen)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
CF from Operating Activities	39	233	17	180	0	140	62	190	69			
CF from Investing Activities	∆91	△69	∆85	∆54	∆74	∆139	∆96	∆100	∆101			
CF from Financing Activities	0	0	۵7	-	∆26	∆17	∆22	∆29	∆41			
Net increase in cash and cash equivalents (△decrease)	∆51	164	∆76	126	∆101	∆17	∆56	60	∆74			
Cash and Cash Equivalents (end of term)	524	688	612	738	637	620	564	624	550			

\* FY2009 1Q figures are non-consolidated, figures for FY2009 2Q and beyond are consolidated.

\* Quarterly cash flow figures are not audited (cumulative period cash flow figures are audited).

\* '-' indicates zero yen.



#### ASP Solution Business

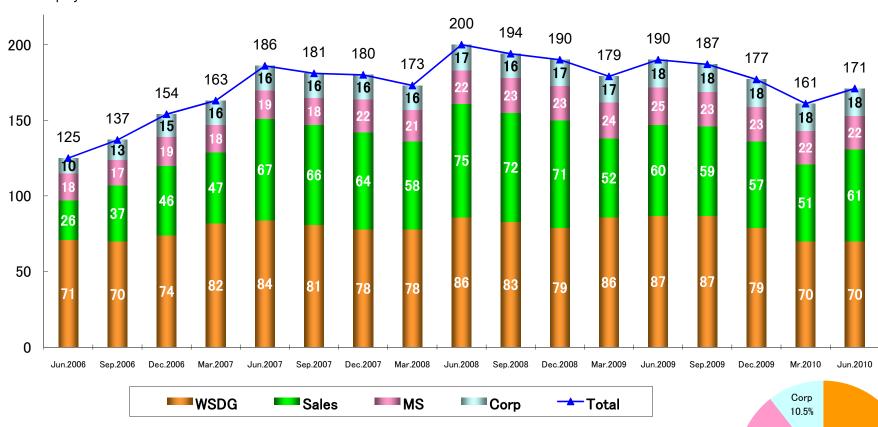
		FY2	009			FY2	010			FY2	011	
( Million yen )	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
ASP Service	241	276	296	305	304	318	326	357	350			
Advanced ASP Service	258	243	251	221	221	235	222	224	215			
Network Solution	20	20	19	16	8	10	11	11	10			
Sales Total	519	540	567	543	534	563	559	593	576			
COGS	272	275	279	278	270	258	255	254	232			
SG&A	226	220	222	202	232	228	229	225	243			
Cost Total	498	495	501	480	503	487	484	479	475			
Operating Profit	21	44	66	62	31	76	75	114	100			
Recurring Profit	21	45	66	62	32	76	75	114	101			
Number of ASP Service clients • Companies • Stores	1,527 2,016	1,572 2,128	1,637 2,292	1,631 2,305	1,593 2,472	1,633 2,541	1,619 2,526	1,578 2,494	1,530 2,230			
Number of employees (Non-consolidated)	200	194	190	179	190	187	177	161	171			

\* ASP Solution Business sales figures have not been adjusted for internal transactions.

\* FY2009 1Q figures are non-consolidated.

# ⑤ Number of Employees (Non-consolidated)





Unit: Employees

\* Excluding directors, advisors, and part-time workers.

- \* Head count for Strategic Planning Dept. transferred from Sales to WSDG (reflected from March 2009 figures).
- \* Head count for Product Planning transferred from WSDG to Sales (reflected in Dec. 2009 figures).
- \* WSDG: Web Solution Development Group, Sales: excluding MS, MS: Media Solution, Corp: Corporate staff

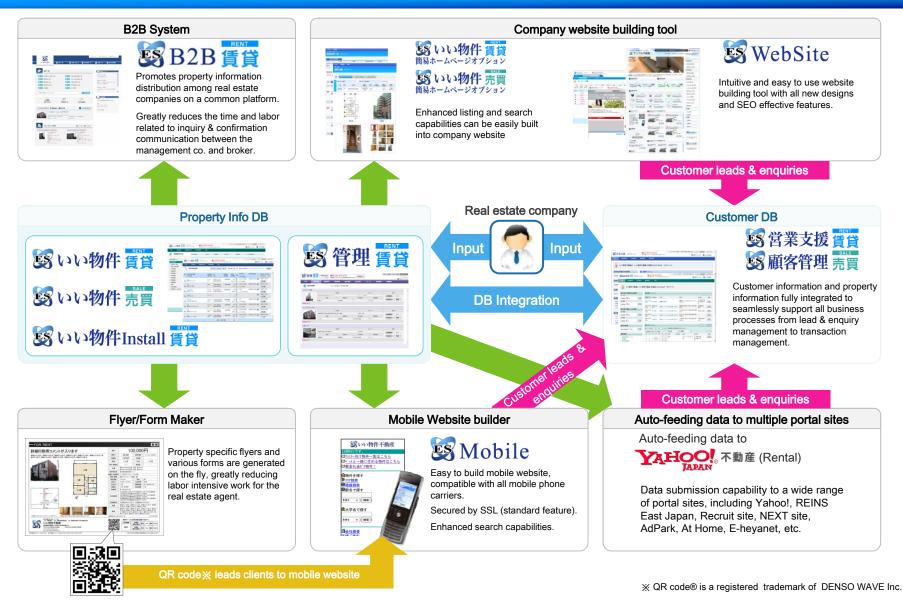




# (2) Our Business & Service Overview

# ① Overview of our Turnkey Solutions



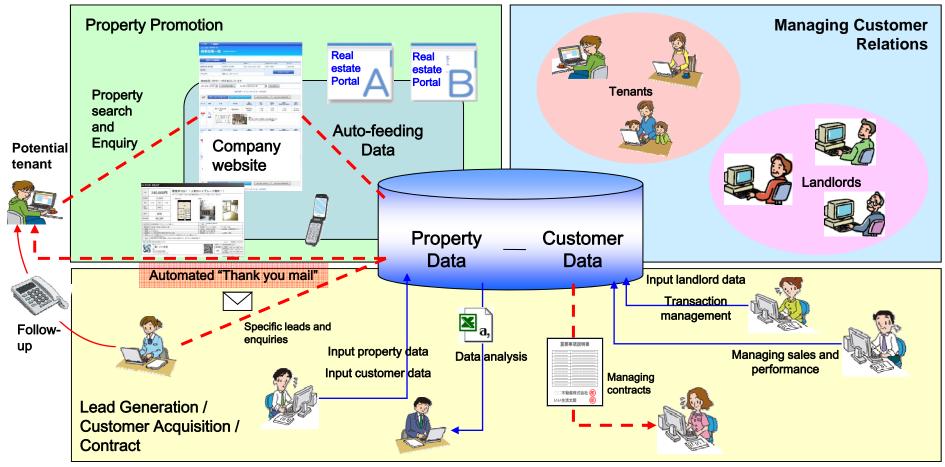


# ② The power of integrated information management



Our end-to-end integrated DB solution: from property promotion to property management

The robust property information database together with the fully integrated customer database are at the core of our suite of easy-to-use turnkey solutions.



### [Empowering our clients]

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### Easy to build company website with all new designs and SEO effective features

Subscription rate

**Initial charge** 88,000 yen ~

Monthly charge 34,000 yen ~

#### 「ES-WebSite」なら自社HPの作成・運用からSEOまで!

デザイン性に優れたHPが 低コストで実現 お金をかけられないからといって、デザイ

マニュアルが要らないほど SEOに強い構造で自社HPの 直感的な操作 カアップ ES-WebSiteは、ページ編集機能の直 SEO対策済みのシステムなので、物件 情報をたくさん登録するほどSEOが強化

ンをあきらめる必要はありません。数100 サイトの制作実績に基き、不動産HP制 作のプロがデザインしたテンプレートをそ の主主使用することができます。

感的な操作にこだわりました。テキストや 画像、Flashをドラッグ&ドロップで自由に され、自社HPへの入口も増える構造と 配置できるので、HTML等の専門知識 なっています。結果として、自社HPの集 窓力アップが期待できます。



は不要です。

Detailed information and actual client cases can be viewed below!

#### http://www.es-ws.jp/

# WebSiteの豊富な機能で業務をスピーディに!!

#### マニュアルが要らないほど直感的な操作

一般的なCMSとは違い、テキストや画像、Flashを ドラッグ&ドロップで自由に配置できます。デザイン テンプレートをベースに、オリジナリティの高いデザ インを作り上げることも可能となります。





例えばこんなデザイン変更も思いのまま

#### 皇富な機能一覧

- HPデザインテンプレート おすすめ物件表示 TOPメイン画像テンプレート 周辺地図表示 TOPメインFlashテンプレート お問合せ設置 (SSL標準装備) 見たままページ編集 HTML編集 メニュー管理 スタイルシート編集 ファイルのアップロード、削除 検索エンジン向け 全物件一覧表示 サイトマップ自動生成 おすすめ・特集一覧プラン10
- アクセス解析用コードの埋め込み <オプション>
- データバックアップ
- データ復元
- WEBホスティング DNSホスティング
- サプドメイン
- おすすめ・特集一覧プラン
  - 初期セットアップ
    - 月額固定型SEOバック

詳細印刷機能(サイト側)

独自ドメイン

※物作情報ページのカスタマイズには、別達WEB制作会社等の作業費が発生します。





#### "Instantly" match the "right" property to prospective clients!

Subscription rate / store

Initial charge

100,000yen~

Monthly charge

40,000yen~

#### 業界特化型「売買仲介業務向けソリューション」

<sub>情報の一元管理で</sub> 営業効率UP これまでの対応履歴が保持されるので、 顕客ごとに違切な営業方法を選択でき ます。成約後も、引渡まで顕客ステータ スを管理できるため、業務効率のアップ が見込まれます。 顧客ごとにマイページが作成され、未公開 線体別の反響データを取得でき、広告 物件の紹介などを行うことが可能です。登 数果の測定が容易になります。さらに、 録された希望条件に合数する物件を自動 追客状況の確認ができ、営業マンごとの 的にマイページに配信する機能も実装 現在の見込み、成約、引送待ちなどのス し、見込み客の追客漏れを防止します。 データスガー目酸窓です。



Detailed information and actual client cases can be viewed below!



# ジ 顧客管理 売買の豊富な機能で業務をスピーディに!!

「営業の追客漏れが多くて困っている」「お客様の情報が色々なところに記載されていて、どれを見たらいいか分から ない」「効果的に未公開物件を紹介したい」…こんなお悩みはございませんか? ES顧客管理売買は、売買業務のあ らゆるシーンを想定した豊富な機能と使いやすさで、貴社の営業効率を飛躍的に向上させます!

#### 未公開物件 紹介機能

HPや媒体に掲載していない物件を、 マイページ内だけで紹介することが 可能です。「ここにしかない情報」を アピールし、再度マイページに来訪し てもらう確率を高めます。



#### ページに来訪し す。

#### 希望条件マッチング メール配信機能

希望条件に合致する物件が登録され た際、自動的にお客様にメールを 送信し、マイページに誘導します。 見込み客の追客漏れを防止し、売上 アップを実現します。



媒体別の反響が確認可能です。 反響数だけでなく、媒体別の成約数も 集計可能であり、様々な分析が可能 となっています。





可能となります。

自動返信 メール機能

お問い合わせがあった際に、自動的に

お問い合わせの直後に返信を行う

ことで機会損失を低減することができ、

さらに、そのメールを使ってお客様を マイページに引き込むことでより正確な お客様のニーズを取得することが

お客様にメールを返信いたします。

顧客ごとの詳細な契約情報を登録し、 引渡までの進捗管理を行うことができ ます。契約データをCSVで出力することも でき、契約書の作成や手数料収入の 計算など様々な場面で活用することが できます。

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※イメージは2009年9月現在のものであり、変更されることがございます。





Stock Business = Stable source of revenue based on ongoing contracts

- Steady growth of revenue by accumulating contracts
- Stable cost base

Early promoter of SaaS model (ASP, SaaS)

- SaaS delivery approach best matches the fragmented real estate industry
- Promoting best practices for the real estate industry through our ASP services
- > The leading "cloud computing" company for the real estate industry

Direct sales force = tight relationship with clients, deep industry knowledge

- > Our products quickly and accurately reflect industry-wide client needs
- > Deep industry knowledge allows for the development of first-of-a-kind products
- > Our Support Center provides telephone and email support to our clients 7days a week

Entirely in-house development

- Accumulated knowledge of industry practices and key data characteristics
- Shorter time to market of our products

Debt free and financially sound

- Strong financial base unaffected by volatile financial markets
- Managing credit risk by incorporating advance payment and security deposit policies



Achieving a higher level of client satisfaction through service quality

- 「ISO/IEC27001:2005」(International standard of information security management system) ※Registered in June, 2007
- 「ISO/IEC20000-1:2005」(International standard of IT service management system) ※Registered in October, 2009

Further improve the reliability and quality of our services, as well as strengthen information security

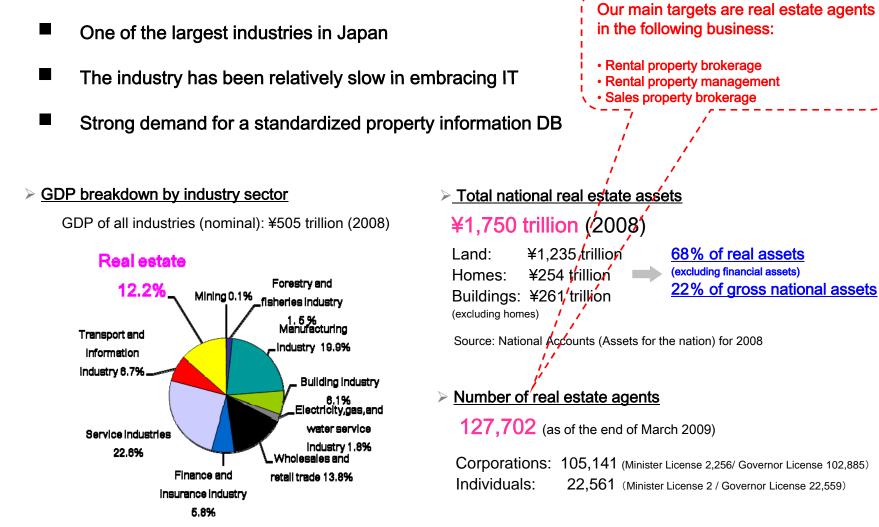
Consistently deliver effective and easy-to-use IT services which meet the needs of our clients

#### Outline of ITSMS (ISO/IEC20000-1:2005) Registration

Company Name	: e-Seikatsu Co., Ltd.
Registration number	: JMAQA-T001
Applicable standard	: ISO/IEC20000-1:2005
Range of registration	<ul> <li>ASP Service for the real estate industry (Excluding individual client system development business and Media Solution Dept. business.)</li> </ul>
Registrar	: Japan Management Association
Registration date	: October 15, 2009

### ⑦ Focus on the real estate industry





Source: National Accounts (GDP by kind of economic activity) for 2008

Source: Ministry of Land, Infrastructure, and Transportation

# **⑧** Business and Revenue Breakdown



Business	Service Category	Element Type	Contract Type	Revenue Recognition	Service and Revenue Details
	ASP Service	Stock	Annual	Monthly amount	System usage fees (ASP/SaaS model). Covering both our turnkey solutions as well as customized solutions (resulting from A-ASP system development work). %Clients: 1,556co., 2,267stores (application status as of June 2010) %Monthly ARPU: approx. 74,000yen/co., approx. 51,000yen/store (for the single month of June 2010)
	Network Solution	Stock	Annual	Monthly amount	System operation and management fees. Operating and managing our various systems utilizing client assets (i.e. operating on HW and SW owned by clients).
ASP Solution Business	A-ASP Service (Yahoo! Media Solution)	Stock	Annual	Monthly amount	System operation fees. Operation of the "newly built property" data submission business for 「Yahoo! Real Estate」. ※Revenue consists of fixed and measured rate components
	A-ASP Service (Ad related Services)	Stock	Quarterly	Monthly amount	Advertisement sales commission. Monthly commission on 「Yahoo! Real Estate」 listing service sales. ※Recognized revenue is NET (not GROSS) ※Based on quarterly contracts (ending Mar., Jun., Sep., Dec.)
	A-ASP Service (System Development)	Flow	From time to time	% of completion / One time	System development revenue. Mostly client customization work done on our turnkey solution systems.
Related Business	Real estate Brokerage	Flow	From time to time	One time	Real estate brokerage fees (rental property/sales property). Business operated by e-Seikatsu Fudosan Co. Ltd. (100% owned subsidiary)

# ③ Company Profile



Established :	January 21, 2000				
Paid-in capital :	614 million 810 thousand 500 yen (As of the end of June 2010)				
Listing :	Mothers section of the Tokyo Stock Exchange (C	code: 3796)			
Relationship banks :	Resona Bank, Ltd., Mitsubishi UFJ Trust and Banking Corp The Bank of Tokyo-Mitsubishi UFJ, Ltd., Sumitomo Mitsui B				
# of employees :	171 (As of the end of June2010)				
Officers :	President & CEO Kiyotaka Nakamura				
	Executive Vice President & Co-CEO Zenichi Maeno				
	Executive Vice President & CFO Hiroyuki Shiokawa				
	Executive Vice President & COO Hiroyoshi Kitazawa				
	Managing Director & CIO Yoshiaki Kuno				
	Standing Corporate Auditor Akira Hirano				
	Corporate Auditor Masahito Omachi	Corporate Site (Japanese only)			
	Corporate Auditor Shinichi Shamoto	http://www.e-seikatsu.info/ English presentations are available at http://www.e-seikatsu.info/IR/english/investorRelations.html			
	Corporate Auditor Masayasu Takahara				
Audit Corporation :	The Kisaragi Accounting Office				
Headquarters: Osaka office: Fukuoka office: Nagoya office:	2-32, Minamiazabu 5-chome, Minato-ku, Tokyo 4-16, Dojimahama 1-chome, Kita-ku, Osaka 11-17, Tenjin 1-chome, Chuo-ku, Fukuoka-shi, F 4-3, Nishiki 2-chome, Naka-ku, Nagoya-shi, Aich				