

First-quarter for FYE March 31, 2015
Presentation Material

July 31, 2014 e-Seikatsu Co., Ltd. TSE Mothers 3796

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 Summary of First-quarter Results for FYE March 31, 2015

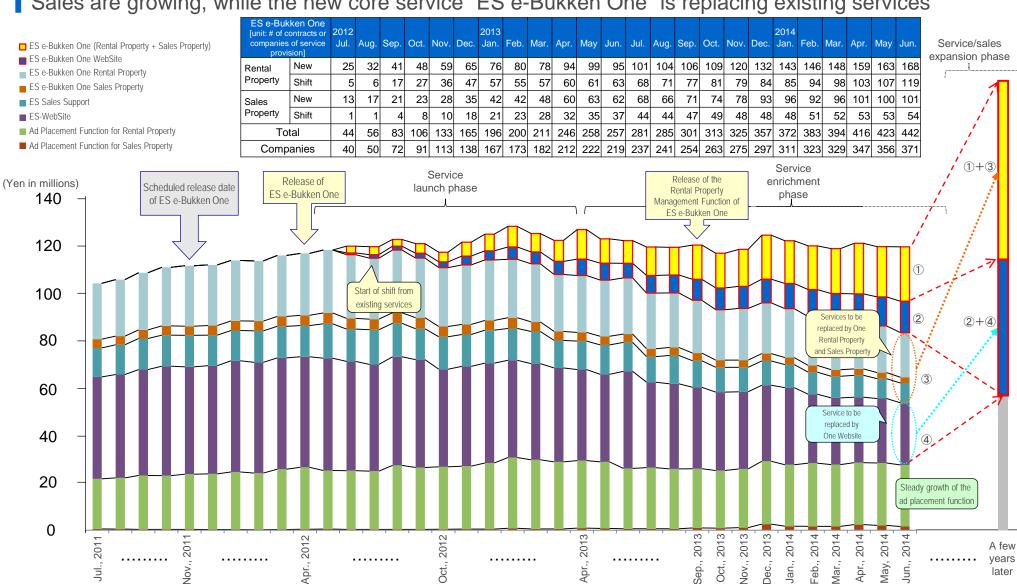
## "ES e-Bukken One" is Becoming Our Core Cloud Computing Service

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. . . . . . . . .



### Sales are growing, while the new core service "ES e-Bukken One" is replacing existing services



. . . . . . . . .

. . . . . . . . .

years later

## **Highlights**



#### Although sales decreased from the same quarter of the previous year, profit increased.

- Consolidated sales: 450 million yen (FY2014 1Q 454 million yen, YOY change -4 million yen, -1.0%)
  - •Cloud Service revenue: 418 million yen (FY2014 1Q 432 million yen YOY change -13 million yen -3.1%)
  - Including monthly recurring revenue of Turnkey services: 367 million yen (FY2014 1Q 377 million yen, YOY change -10 million yen, -2.9%)
- Consolidated operating income: 19 million yen (FY2014 1Q 8 million yen, YOY change +10 million yen +119.8%)
- ➤ Net income: 11 million yen (FY2014 1Q -1 million yen, YOY change +12 million yen)

#### Sales of our "Cloud Service" are steady, while System Development also contributes to sales increase.

- Focus on new client acquisitions as well as up-selling to existing Cloud Service clients. Solid growth in monthly ARPU.
  - Monthly ARPU: approx. 106,900 yen/company %as of the end of Jun. 2014
     FY2014 1Q approx. 103,500 yen/company %as of the end of Jun. 2013

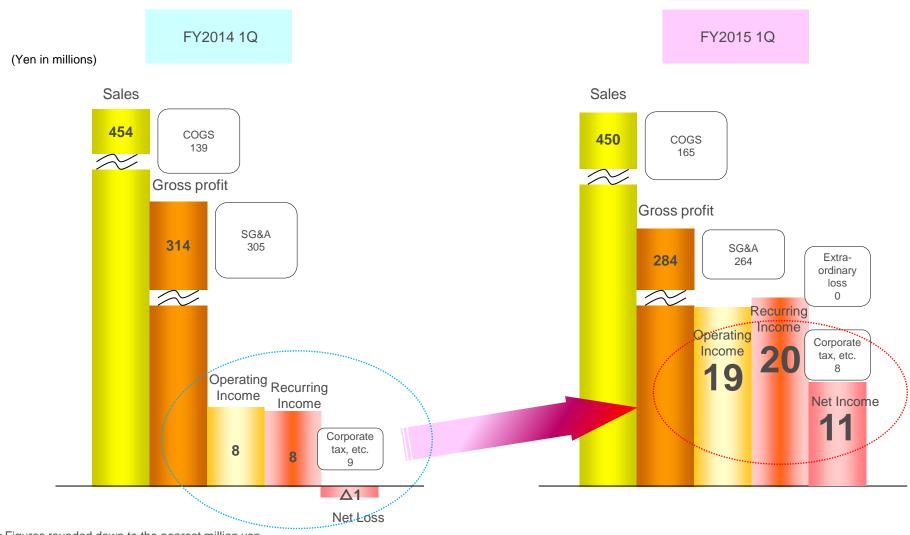
#### Strengthening and enriching functions, including "Rental property management function" of "ES e-Bukken One".

- Additional functions were added to "ES e-Bukken One Sales Property" and "ES e-Bukken One Website" to meet the requests of customers.
- > Additional version of "Rental Property Management Function" and "Smart Convert" were released, to start full-scale sales activities.
- \* Cloud Service revenue figures have not been adjusted for internal transactions.
- \* Figures rounded down to the nearest million yen.
- \* Ratios rounded to the nearest decimal place.

#### **Consolidated Income Statement**



Profits increased through cost management



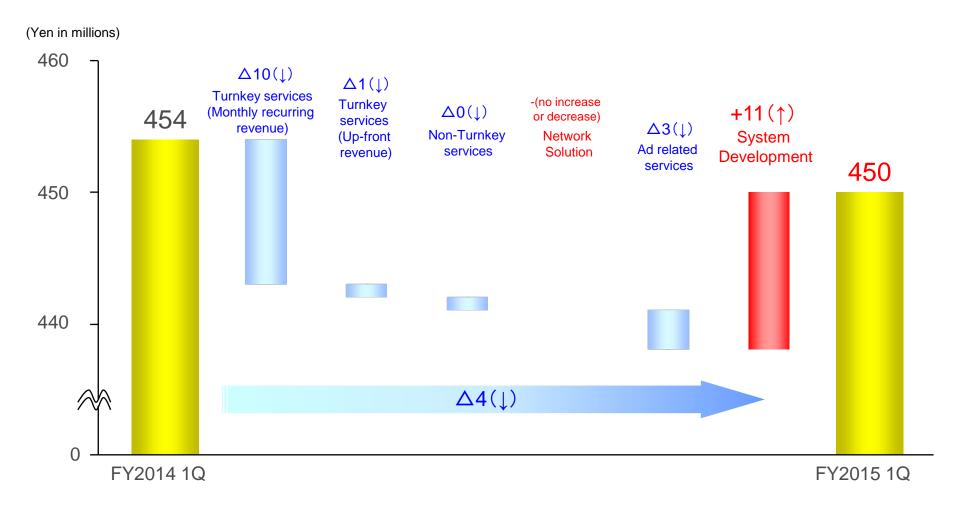
<sup>\*</sup> Figures rounded down to the nearest million yen.

<sup>\* &#</sup>x27;0' indicates an amount less than one million yen.

## **Cloud Solution Business: Revenue Growth by Product**



## Revenue from System Development increased



<sup>\*</sup> Cloud Solution Business sales figures have not been adjusted for internal transactions.

<sup>\* &#</sup>x27;-' indicates zero yen, '0' indicates an amount less than one million yen.

<sup>\*</sup> Figures rounded down to the nearest million yen.

## **Cloud Solution Business: Revenues by Product**



	Item (Yen in milli	ons)	AprJun. 2013	AprJun. 2014	YOY change	YOY change (%)
Cloud	Cloud Service		432	418	△13	△3.1%
	Turnkey services *		389	376	△12	△3.2%
	Up-front rev	enue/	11	11 9		△13.7%
	Monthly recurring revenue  Non-turnkey services *		377	367	△10	△2.9%
			42	41	△0	△2.2%
Netwo	ork Solution		8	8	_	0.0%
Advar	Advanced-Cloud Service		13	22	8	63.7%
	Ad related services		11	8	△3	△27.4%
	System Development		2	14	11	425.9%
Total		454	450	△4	△1.0%	

<sup>\*</sup> Turnkey services · · · · · · Suite of standard system applications with up-front and monthly recurring revenue.

Non-turnkey services · · · · · Customized system applications with one-time and monthly recurring revenue.

<sup>\*</sup> Cloud Solution Business sales figures have not been adjusted for internal transactions.

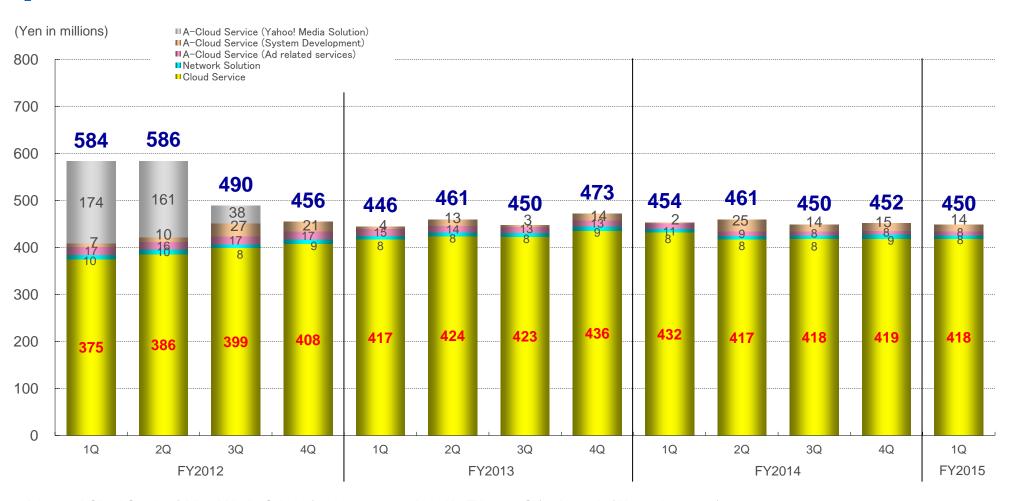
<sup>\* &#</sup>x27;-' indicates zero yen, '0' indicates an amount less than one million yen.

<sup>\*</sup> Figures rounded down to the nearest million yen.

## **Cloud Solution Business: Sales Category Breakdown**



### Stable "Cloud Service" revenue

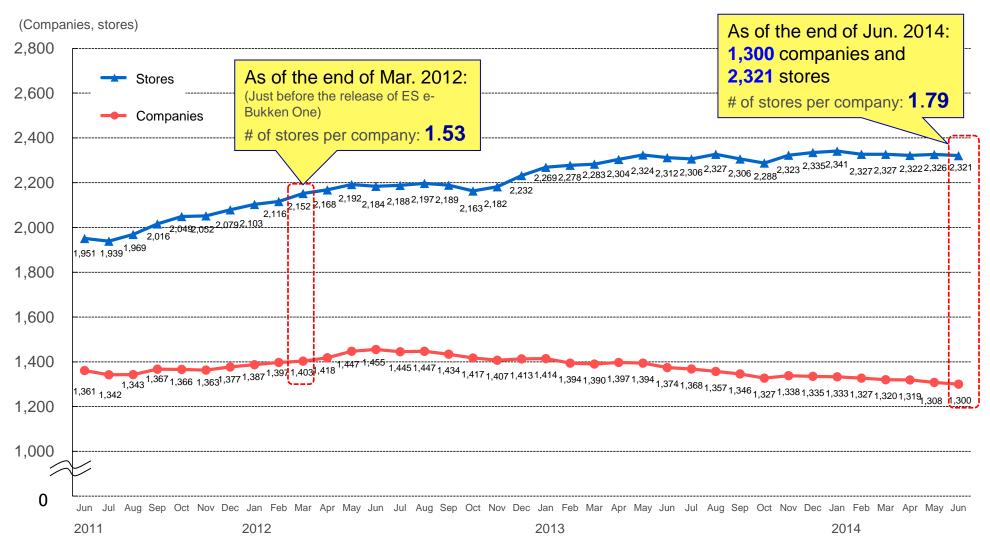


- \* Advanced-Cloud Service (Yahoo! Media Solution) sales were concluded in FY2012 3Q (at the end of November, 2011).
- \* Cloud Solution Business sales figures have not been adjusted for internal transactions.
- \* Figures rounded down to the nearest million yen.

#### **Number of Cloud Service Clients**



Number of stores per company is expanding with the release of "ES e-Bukken One"

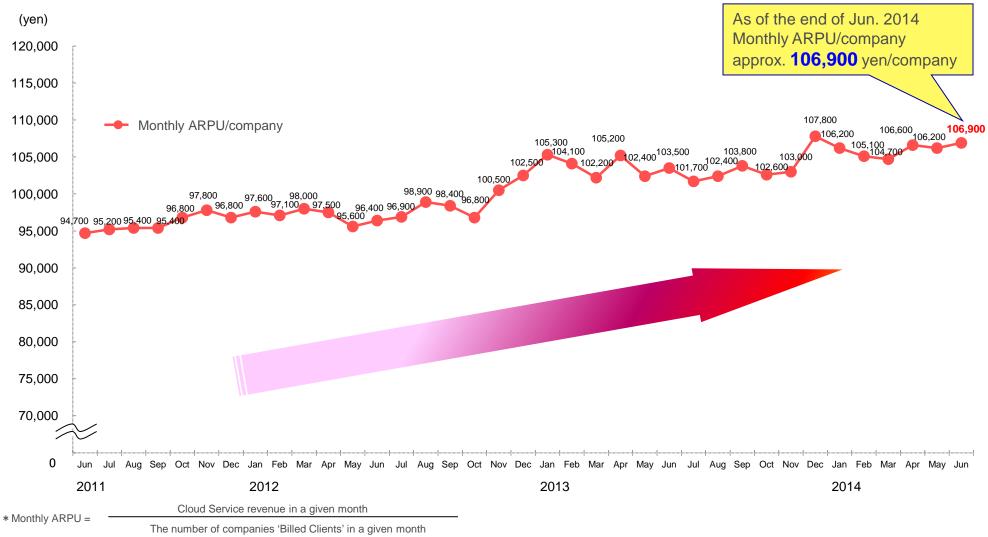


<sup>\*</sup> As for ES e-Bukken One, contracts are concluded and fees are charged for individual corporations. As for the number of stores, the total number of stores used and registered by clients (real estate companies) was counted.

## **Cloud Service: Monthly ARPU**



## Steady increase in monthly ARPU



<sup>\*</sup> Figures rounded down to the nearest hundred yen.

#### **Cloud Service: Client Termination Rate**



Continuous efforts to enhance client satisfaction, leading to higher retention

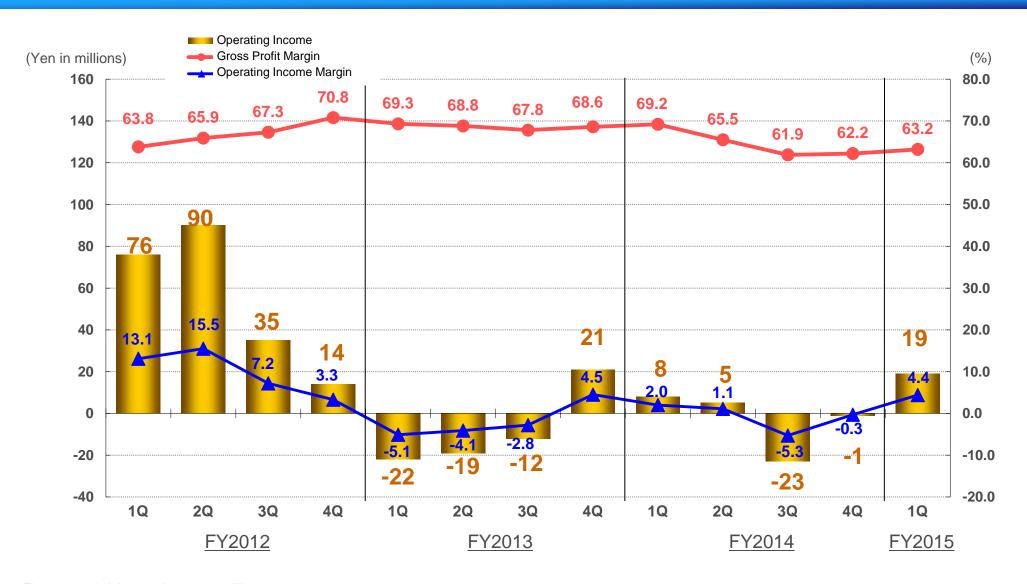


	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Ave.
# of companies	30	28	22	36	19	29	20	17	12	21	19	18	32	23.3
Termination Rate	2.18%	2.05%	1.62%	2.67%	1.43%	2.17%	1.50%	1.28%	0.90%	1.59%	1.44%	1.38%	2.46%	_

# of companies withdrawing in a given month \* Termination Rate = # of companies in a given month

## **Consolidated Operating Income**

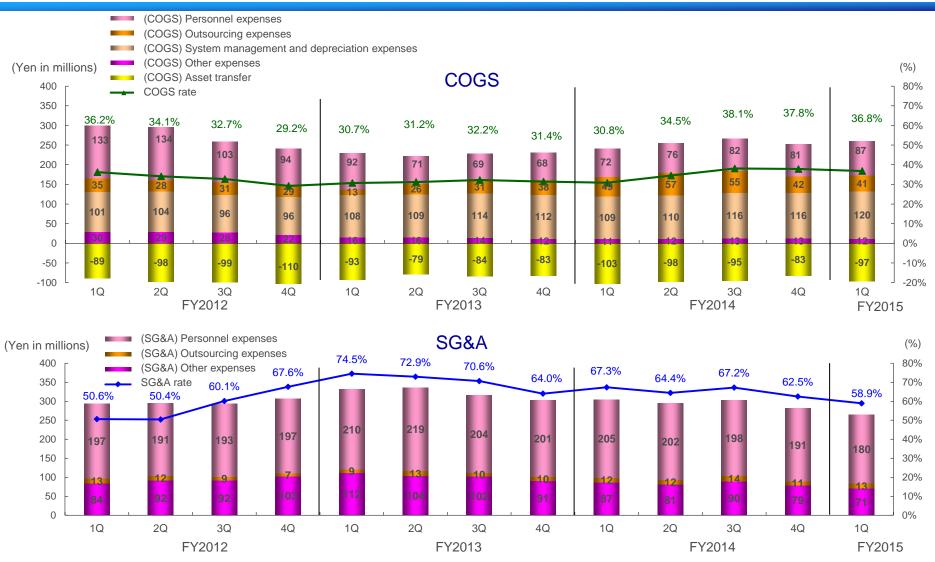




 $<sup>\</sup>boldsymbol{\ast}$  Figures rounded down to the nearest million yen.

#### Consolidated COGS/SG&A





<sup>\*(</sup>COGS) Outsourcing expenses: Outsourcing expenses, temporary recruitment expenses, procurement expenses, system usage expenses, etc. (COGS) Asset transfer: Inventory assets(goods in process), portion allowances for software under development listed under COGS

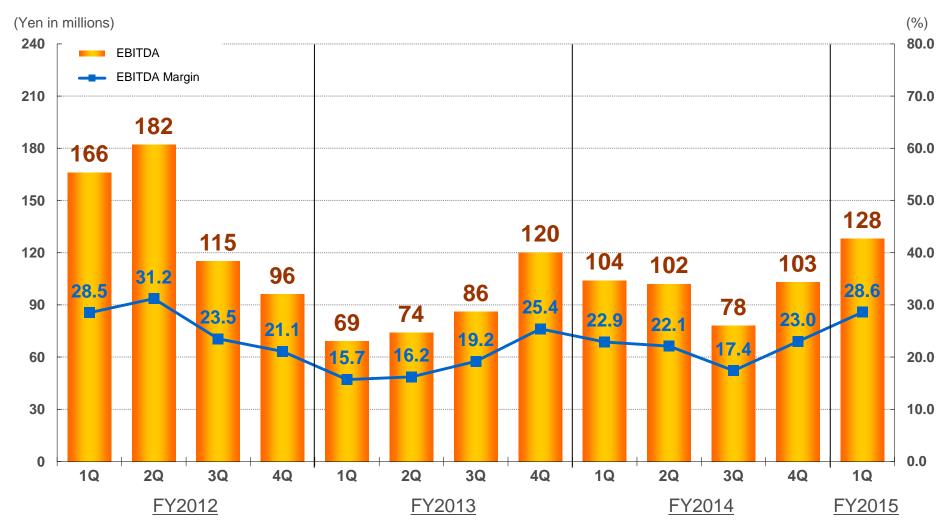
<sup>\* (</sup>SG&A) Outsourcing expenses: Advertising expenses, recruitment related expenses, consultant fees, payment commission, etc.

<sup>\*</sup> Figures rounded down to the nearest million yen.

#### **Consolidated EBITDA**



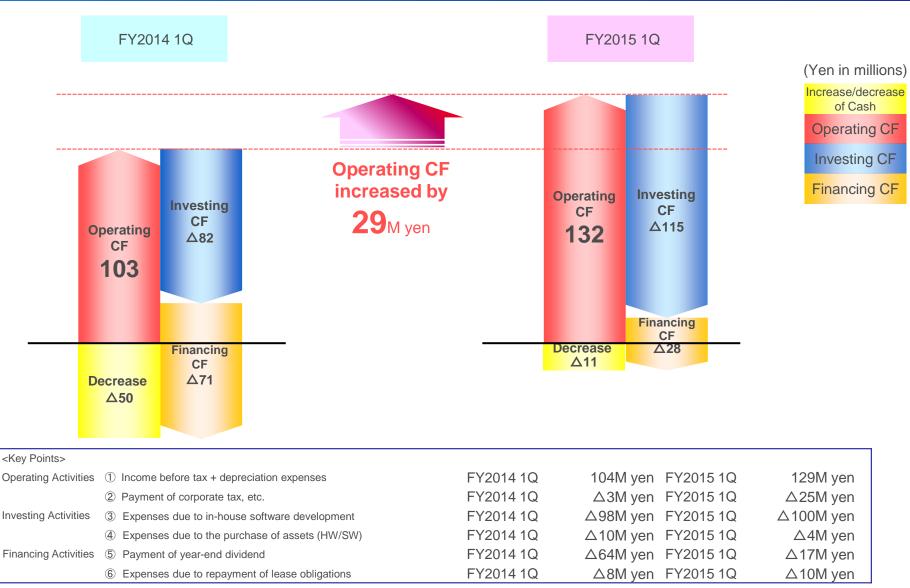
Stable and growing EBITDA (operating income + depreciation)



<sup>\*</sup> Figures rounded down to the nearest million yen.

#### **Consolidated Cash Flow**





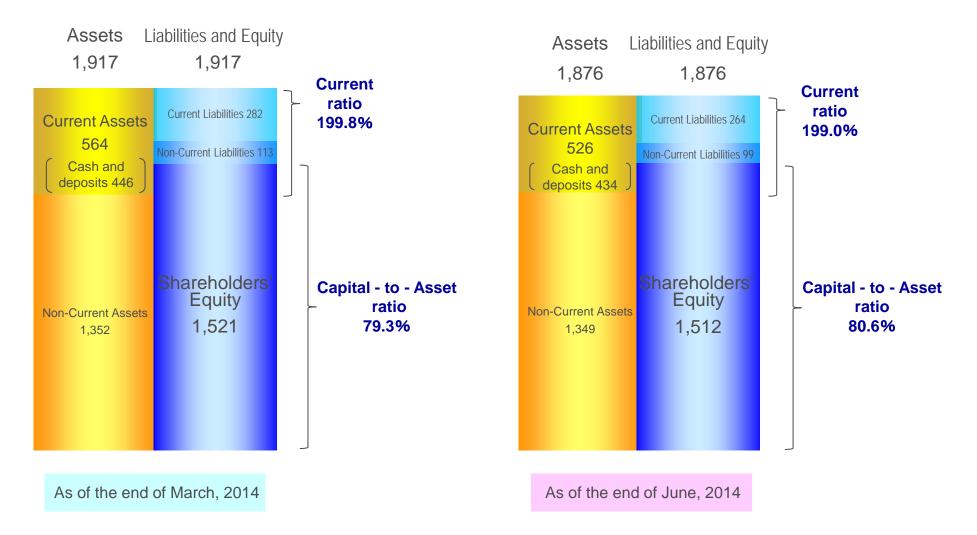
<sup>\*</sup> Figures rounded down to the nearest million yen.

<sup>\* &#</sup>x27;0' indicates an amount less than one million yen.

#### **Consolidated Balance Sheet**



## Financially sound



<sup>\*</sup> Figures rounded down to the nearest million yen.



## 2. Business Forecast

#### **Business Forecast and Dividend Forecast**



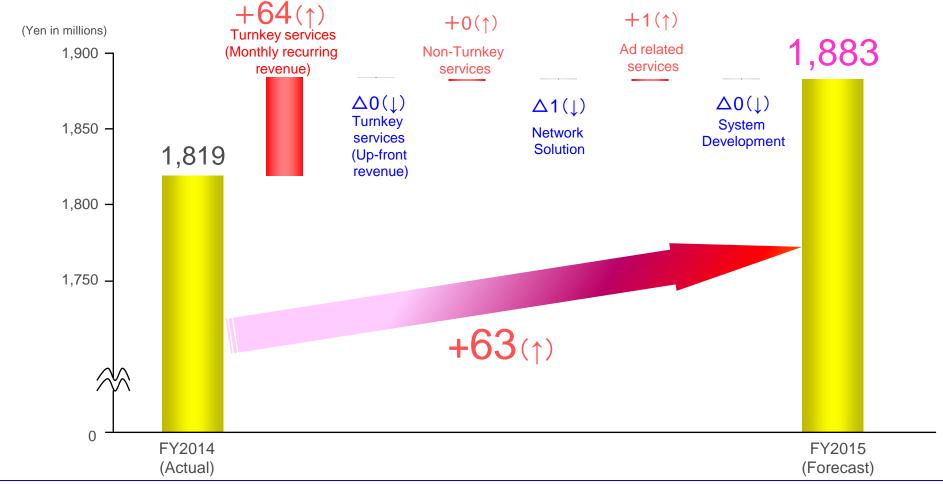
(Yen in millions)	Mid-term Forecast FY2015	t Forecast Results		Progress Rate as % of Full-term Forecast	(Reference) Full-term Results FY2014
Sales	918	1,882	450	23.9%	1,820
Operating Income	7	33	19	59.4%	△11
Recurring Income	7	32	20	63.2%	△9
Net Income	3	12	11	92.7%	△36

	Dividend per share
Full-year dividend (forecast) (FYE March 2015)	3yen
Full-year dividend (actual) (FYE March 2014)	3yen

<sup>\*</sup> Forecast figures are based on information available at the time of this announcement. Actual results may differ materially from the forecast figures. \* Figures rounded down to the nearest million yen.

## **Cloud Solution Business: Revenue Growth by Product**





<Key Points>

Further promoting "ES e-Bukken One," our "turnkey services (monthly recurring revenue)" revenue is expected to increase by about 64 million yen YOY, and the total sales of the cloud solution business are estimated to increase by about 63 million yen.

<sup>\*</sup> Cloud Solution Business sales figures have not been adjusted for internal transactions.

<sup>\*</sup> Figures rounded down to the nearest million yen.

### **Cloud Solution Business: Full-term Revenue Forecast Breakdown**



	Item (Yen in millions)	FY2015 Forecast	· · · · · · · · · · · · · · · · · · ·		(Reference) Full-term Results FY2014
Cloud	Service	1,751	418	23.9%	1,687
	Turnkey services *	1,583	376	23.8%	1,519
	Up-front revenue	38	9	25.3%	39
	Monthly recurring revenue	1,544	367	23.8%	1,479
	Non-turnkey services *	168	41	24.8%	168
Netwo	ork Solution	34	8	25.0%	36
Advar	nced-Cloud Service	96	22	23.5%	95
	Ad related services	39	8	20.4%	38
	System Development	56	14	25.7%	57
	Total	1,883	450	23.9%	1,819

<sup>\*</sup> Turnkey services ····· Suite of standard system applications with up-front and monthly recurring revenue.

Non-turnkey services ··· Customized system applications with one-time and monthly recurring revenue.

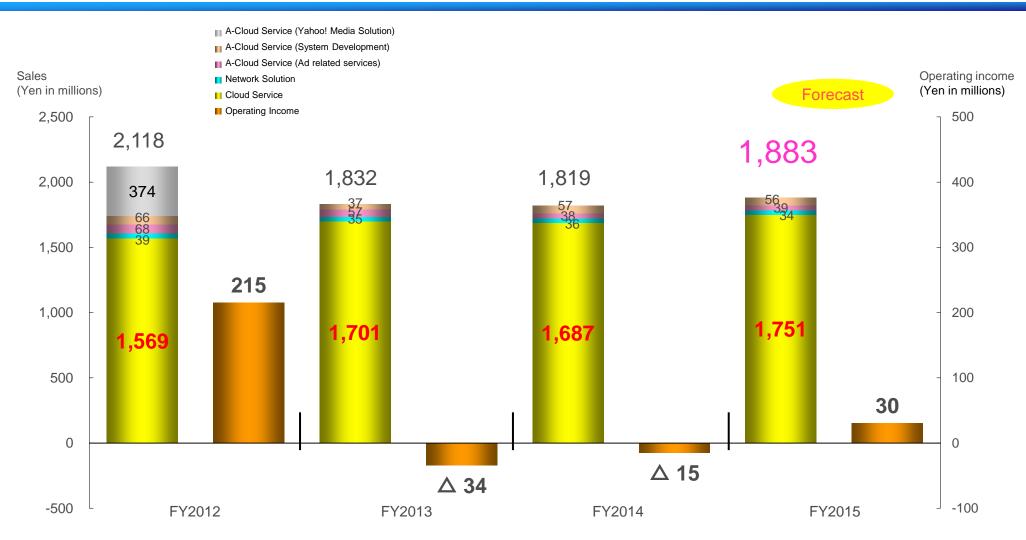
<sup>\*</sup> Forecast figures are based on information available at the time of this announcement. Actual results may differ materially from the forecast figures.

<sup>\*</sup> Cloud Solution Business sales figures have not been adjusted for internal transactions.

<sup>\*</sup> Figures rounded down to the nearest million yen.

## **Cloud Solution Business: Revenue and Operating Income Forecast**





<sup>\* &</sup>quot;Yahoo! Media Solution" operations were concluded in FY2012 (at the end of November, 2011).

 $<sup>* \ {\</sup>it Cloud Solution Business sales figures have not been adjusted for internal transactions}. \\$ 

<sup>\*</sup> Figures rounded down to the nearest million yen.



## 3. Business Overview



New features for "ES e-Bukken One" to follow

2014

2015



**Enhancement of performance and functions** 

**Acceleration of the shift from existing services** 



Improvement of the pages for rental promotion

Owner's My page function

Enhancement of the function to approach customers

Enhancement of the function to import the data of other companies

CSV output function

- Leasing management type
- Exclusive management type
- Rent management type



Improvement of the pages for property sales products

Function to import TSV data

Enhancement of the function for sales contracts Enhancement of the function to approach customers

Enhancement of the linkage with media

Development of new home sales function



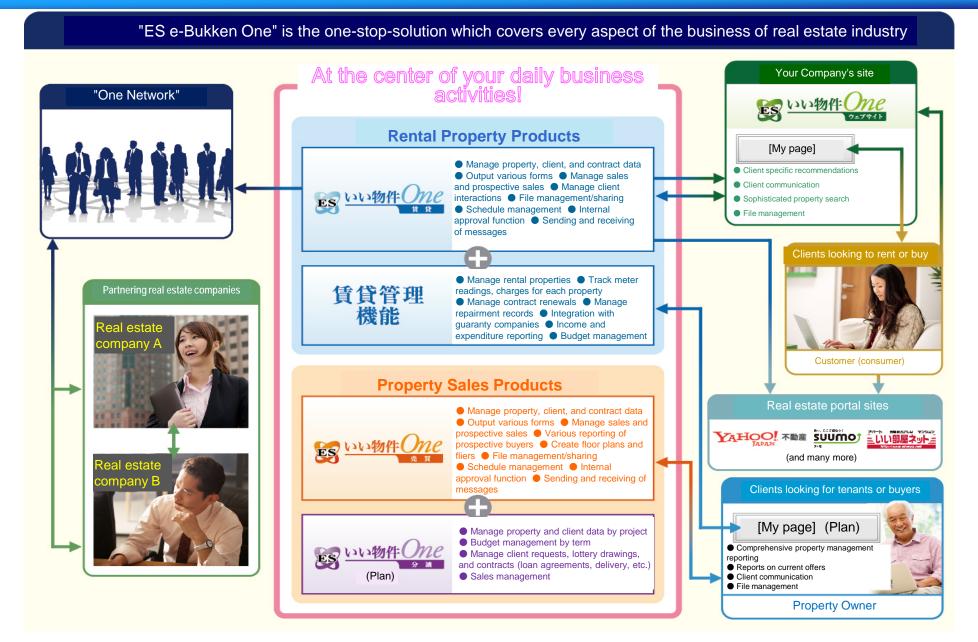
Enhancement of the real estate search function and the SEO strategies Enhancement of the compatibility with smartphones

**Enhancement of posting duration** 

Enhancement of the featuring function

- \* We plan to have existing customers upgrade to "ES e-Bukken One" as offered.
- \* Development and product launch schedule subject to change.





### "ES e-Bukken One" for Supporting Real Estate Businesses





All businesses of real estate can be started from this window! "Search and registration" window



You can grasp necessary info at a glance!
"Dashboard"
that can be customized

#### Real Estate Businesses to Be Evolved with "ES e-Bukken One"



Real estate information about lease, sale, purchase, and management can be managed with an integrated database

Information on real estate, customers, and contracts can be associated and managed together

Mounted with the standard functions for customer management and business support for realty









It is possible to develop an original website linked to real estate information with the full CMS function

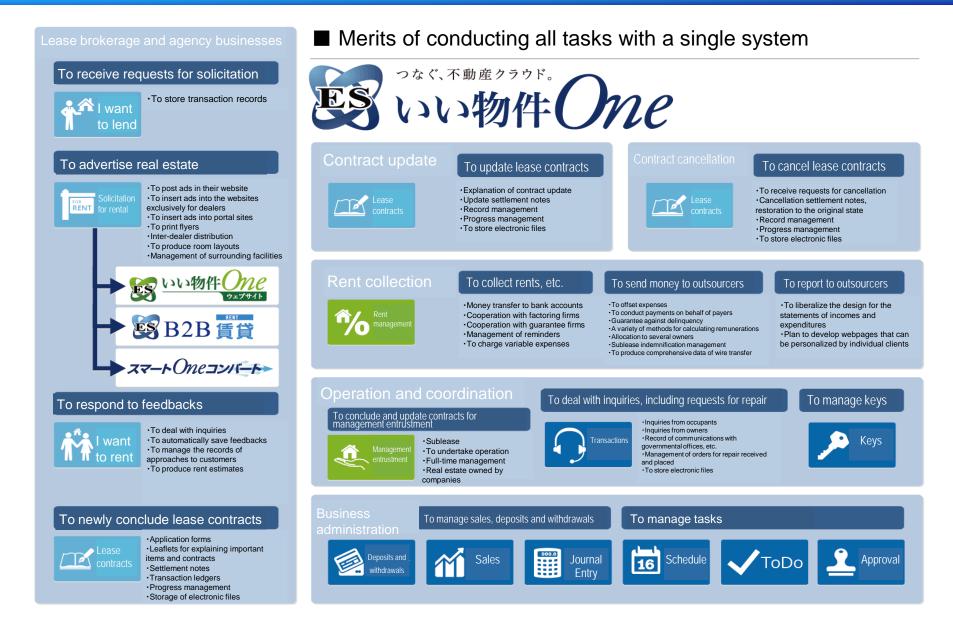
To support the distribution of real estate data among real estate companies that cooperate with one another

The freshness of information is managed together with the function to post in the major Internet media at once precisely

- \* Some functions can be used in the trial version.
- \* The function to post at once is an option.

## Topics for the 1Q: Expansion of the "Lease Management Function"









Just press a single button to post data at once! Compatible portal sites for real estate have been increased!





























\*Random order



We achieved centralized information management and operational efficiency



YS-HOME Co., Ltd.

"We used to spend too much time and too many staff to update and manage real estate property information. It also took us a lot of time and effort to make contract documents.

We also had difficulties sharing information among stores and between the head office and stores.

e-Seikatsu provided the ideal solution, and we can now operate our business more smoothly and efficiently."

http://www.yshome.jp/





We achieved successful information sharing among our many stores



## Apple Real Estate Co., Ltd.

"Our major issue was not being able to share information,

especially property information, among stores, as the number of stores increase and our sales area expand. To verify bank account activity, we also used to cross check deposits and withdrawals and manually update and reconcile the bank books.

In order to solve these issues, we migrated from our existing system to e-Seikatsu, and we are very satisfied."

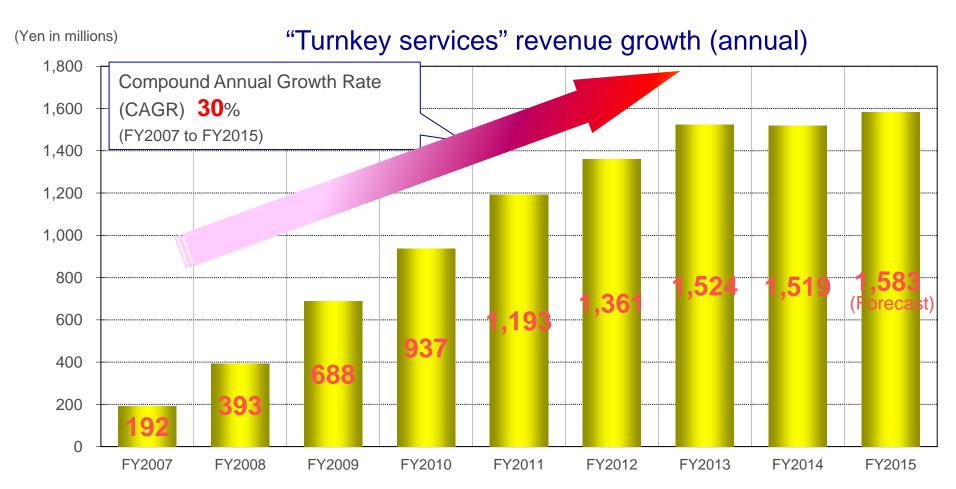
http://www.apple-co.jp/



## **Growth Potential of Cloud Service (Turnkey services)**



"Turnkey services" has great growth potential and is at the core of our Cloud Solution Business



- \* "Turnkey services" is a suite of standard system applications with up-front and monthly recurring revenue.
- \* Compound Annual Growth Rate (CAGR) is the average growth rate over a period of several years.
- \* Figures are rounded down to the nearest million yen. The ratio is calculated per yen and rounded.
- \* Forecast figures are based on information available at the time of this announcement and are subject to change.



## Expand and grow our client base

To keep increasing clients by providing better support

## Enhance sales and operation efficiency

To increase ARPU by providing additional values and lengthen the period of use by upgrading services

## Future growth

To create market place for real estate information in our platform

We will become an information infrastructure platform company for real estate industry.

Mile stone/ Target indicators

Number of clients: 5,000 companies ARPU >  $\pm 100,000$ /month Gross profit margin > 70%



# 4. Appendix

Financial Data
Business Outline



## **Financial Data**

### **Consolidated Income Statement**



()(		FY2	013			FY2	014		FY2015			
(Yen in millions)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Sales	446	461	450	473	454	461	451	452	450			
Gross Profit	309	317	305	324	314	302	279	281	284			
Gross Profit Margin	69.3%	68.8%	67.8%	68.6%	69.2%	65.5%	61.9%	62.2%	63.2%			
Operating Income	△22	△19	△12	21	8	5	△23	△1	19			
Operating Income Margin	△5.1%	△4.1%	△2.8%	4.5%	2.0%	1.1%	△5.3%	△0.3%	4.4%			
Recurring Income	△22	△18	△13	21	8	6	△23	△1	20			
Recurring Income Margin	△5.0%	△4.0%	△2.9%	4.5%	1.9%	1.5%	△5.3%	△0.3%	4.5%			
Extraordinary Income	_	_	_	_	_	_	_	_	_			
Extraordinary Loss	_	7	1	1	_	0	4	3	0			
Quarter Net Income	△21	△22	△17	2	△1	△1	△25	△8	11			
Net Income Margin	△4.7%	△4.9%	△3.8%	0.4%	△0.3%	△0.4%	△5.7%	△1.8%	2.5%			

<sup>\*</sup> Quarterly figures are not audited (cumulative figures are audited).

<sup>\* &#</sup>x27;-' indicates zero yen, '0' indicates an amount less than one million yen.

<sup>\*</sup> Figures are rounded down to the nearest million yen.

## **Consolidated Balance Sheet**



(Van in millione)		FY2	013			FY2	014		FY2015			
(Yen in millions)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Current Assets Total	709	699	670	691	635	619	573	564	526			
Non-Current Assets Total	1,350	1,357	1,333	1,324	1,311	1,329	1,339	1,352	1,349			
Assets Total	2,060	2,057	2,003	2,016	1,947	1,949	1,912	1,917	1,876			
Current Liabilities Total	263	270	243	264	274	288	274	282	264			
Non-Current Liabilities Total	124	137	128	117	115	105	107	113	99			
Liabilities Total	388	408	371	381	390	394	382	395	364			
Net Assets Total	1,671	1,649	1,631	1,634	1,556	1,555	1,529	1,521	1,512			
Liabilities & Net Assets Total	2,060	2,057	2,003	2,016	1,947	1,949	1,912	1,917	1,876			

<sup>\*</sup> Figures are rounded down to the nearest million yen.

#### **Consolidated Cash Flow Statement**



(Van in millione)		FY2	013			FY2	2014		FY2015			
(Yen in millions)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
CF from Operating Activities	75	107	17	120	103	154	63	70	132			
CF from Investing Activities	△100	△80	△74	△88	△82	△109	△95	△100	△115			
CF from Financing Activities	△69	△18	△7	△7	△71	△21	△8	△9	△28			
Net increase in cash and cash equivalents (△decrease)	△94	8	△63	24	△50	23	△40	△39	△11			
Cash and Cash Equivalents (end of term)	583	592	528	553	502	526	485	446	434			

<sup>\*</sup> Quarterly cash flow figures are not audited (cumulative period cash flow figures are audited).

 $<sup>\</sup>boldsymbol{*}$  '-' indicates zero yen, '0' indicates an amount less than one million yen.

<sup>\*</sup> Figures are rounded down to the nearest million yen.

#### **Other Data**



#### **Cloud Solution Business**

				FY2	013			FY2	014		FY2015			
			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
С	Cloud Service		417	424	423	436	432	417	418	419	418			
	Turnk	ey services	371	379	380	393	389	375	376	377	376			
		Up-front revenue	10	13	15	11	11	10	12	6	9			
		Monthly recurring revenue	360	366	364	381	377	365	364	371	367			
	Non-to	urnkey services	45	44	43	43	42	42	41	41	41			
N	Network Solution		8	8	8	9	8	8	8	9	8			
Ad	Advanced-Cloud Service		20	28	17	27	13	34	23	23	22			
	Ad rel	ated services	15	14	13	13	11	9	8	8	8			
	Syste	m Development	4	13	3	14	2	25	14	15	14			
Sales T	ales Total		446	461	450	473	454	461	450	452	450			
C	OGS		136	143	145	148	139	158	171	171	165			
S	G & A		332	336	318	303	306	297	305	283	265			
Cost To	otal		469	480	463	452	446	456	476	454	431			
Operation	Operating Income		△23	△19	△13	21	8	4	△26	△2	18			
Recurrin	Recurring Income		△22	△18	△13	21	8	6	△26	△2	19			
	Number of Cloud Service clients (Companies)		1,455	1,434	1,413	1,390	1,374	1,346	1,335	1,320	1,300			
	Number of employees (Non- consolidated)			147	142	137	140	138	137	133	138			

<sup>\*</sup> Turnkey services ····· Suite of standard system applications with up-front and monthly recurring revenue. Non-turnkey services ··· Customized system applications with one-time and monthly recurring revenue.

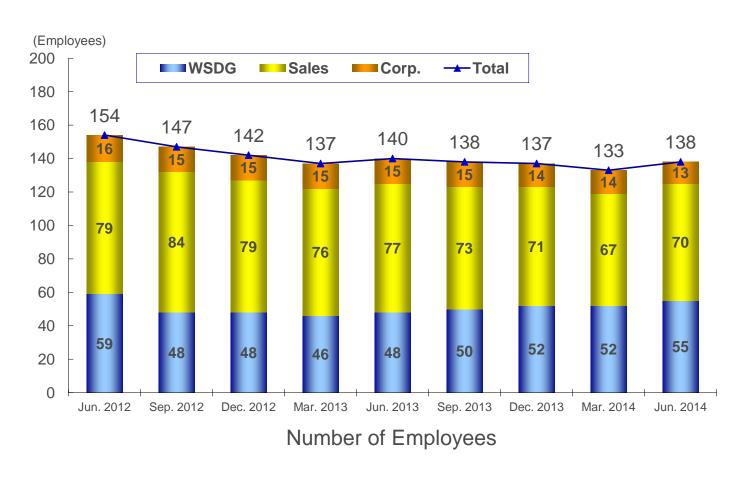
<sup>\*</sup> Quarterly income figures are not audited (cumulative figures are audited).

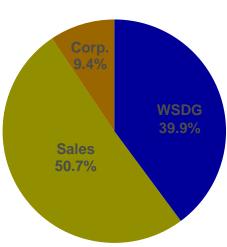
<sup>\*</sup> Cloud Solution Business sales figures have not been adjusted for internal transactions.

 $<sup>\</sup>ensuremath{\boldsymbol{\ast}}$  Figures are rounded down to the nearest million yen.

# **Number of Employees**







Breakdown by Division (June,2014)

<sup>\*</sup> Excluding directors, advisors, and part-time workers.

<sup>\*</sup> Head count for quality control personnel transferred from WSDG to Sales (reflected from Sep. 2012 figures).

<sup>\*</sup> WSDG: Web Solution Development Group, Sales: Sales & Sales Planning Group, Corp.: Corporate staff



# **Business Outline**

### Focused on the Large Real Estate Industry



The real estate industry represents 13.6% (2012) of GDP (416 trillion yen (nominal))



Real estate industry 13.6% (56 trillion yen)

Source: National Accounts for 2012 (GDP by economic activity)

Total real estate assets equals 1,690 trillion yen (2012)

Residential

339 trillion yen







Land 1,143 trillion yen

Source: National Accounts for 2012 (National assets)



Number of homes 60.63 million units

Source: The 2013 Housing and Land Survey, Ministry of Internal Affairs and Communications Statistics Bureau (preliminary)



There are 122,100 real estate agencies (as of the end of Mar. 2014)

Source: Real Estate Transaction Improvement Organization



much more than...

Convenience stores 49,930 stores (March 2014)



Post offices 24,224 offices (As of the end of Mar 2014)

Source: JFA Convenience Store (monthly statistic report) Source: Japan Post Network Co., Ltd.

The number of potential clients is enormous.

### The Real Estate Industry is an "Information Industry"



# Utilizing a database is essential to succeed!

A database that can manage the information on property, customers, and contracts together is essential.



In order to satisfy a variety of preferences of consumers, it is essential to glean comprehensive information on real estate.





Wood Flooring

# The first contact point with consumers is not stores, but the Internet!

It is indispensable to respond to consumers' needs for collecting information that changed due to the Internet.



# Use of mobile devices has become mainstream!

It is indispensable to make our services compatible with mobile terminals, such as smartphones and tablets.

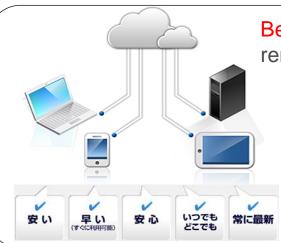


Real estate info is the most suitable to databases, among commercial ones!

The real estate industry is evolving from the "paper"-dominated to the "IT"-dominated.

### "Cloud Service" is Ideal for the Real Estate Industry





Benefits of Cloud Services (Shift from the age of buying systems to the age of renting systems)

- > No need for initial investment in servers, etc.
- > Short lead time.
- No need to update (the latest version is always available).
- Saved data is safe and secure (security systems).
- ➤ Ideal part of BCP (Business Continuity Planning).

Real estate companies are scattered nationwide.

The industry is not oligopolistic, but small and mediumsized firms are dominant.

Work flow can be united into some patterns.

Master info (such as addresses and railroad names) is frequently updated.

Cloud services specializing in real estate businesses are anticipated!



To pursue a single (large) field and offer "indispensable" systems for business

Our development staff who are versed in real estate businesses develop systems (accumulating know-how)

Direct sales force = tight relationship with clients, deep industry knowledge

Stock Business = Stable source of monthly recurring revenue based on ongoing contracts

Obtained the certificates of international standards in order to improve our service level and customer satisfaction further

No bank borrowing and financially sound



Housing as an essential part of our daily life, our mission is

"To improve the level of satisfaction for all participants of the real estate market."

In order to fulfill this mission, we move forward with the following vision:

"As the leading provider of cloud services supporting the daily business activities of real estate companies, we will contribute to the growth and development of a more effective real estate market by providing the necessary IT infrastructure and becoming the leading force for a more active distribution of information."

### **Quality and Safety of Our Services**



- Obtained "ISO/IEC20000-1:2005" (international standards)
- ➤ 「ISO/IEC27001:2005」 (International standard of information security management system) (Registered in August, 2006)
- ➤ 「ISO/IEC20000-1:2005」 (International standard of IT service management system) (Registered in October, 2009)

# Higher customer satisfaction with high quality services

### Outline of ITSMS (ISO/IEC20000-1:2005) Registration

Company Name : e-Seikatsu Co., Ltd.

Registration number : JMAQA-T001

Applicable standard : ISO/IEC20000-1:2005

Range of registration : Cloud Service for the real estate industry

(Excluding individual client system development business.)

Registrar : Japan Management Association

Registration date : October 15, 2009 Registration revision date : August 9, 2012

# **Business and Revenue Breakdown**



Business	Service Category	Element Type	Contract Type	Revenue Recognition	Service and Revenue Details
	Cloud Service	Stock (MRR)	Annual	Monthly amount	System usage fees for cloud service Turnkey services Operation services of customized solutions (resulting from A-cloud system development work)
Cloud Solution	Network Solution	Stock (MRR)	Annual	Monthly amount	System operation and management fees.  Operating and managing our various systems utilizing client assets (i.e. operating on HW and SW owned by clients).
Business	Advanced-Cloud Service (Ad related services)	Stock (MRR)	Quarterly	Monthly amount	Advertisement sales commission.  Monthly commission on 「Yahoo! Real Estate」 listing service sales.  ※Recognized revenue is NET (not GROSS)  ※Based on quarterly contracts (ending Mar., Jun., Sep., Dec.)
	Advanced-Cloud Service (System Development)	Flow	From time to time	% of Completion / One time	System development revenue.  Mostly client customization work done on our turnkey solution systems.
Related Business	Others (Real estate Brokerage)	Flow / Stock	From time to time / Annual	One time / Monthly amount	Real estate brokerage fees (rental property/sales property) and related fees (supporting employees search for homes). **Business operated by e-Seikatsu Fudosan Co. Ltd. (100% owned subsidiary)

### **Company Profile**



Established: January 21, 2000

Paid-in capital: 628,411,540 yen (As of the end of June 2014)

Mothers section of the Tokyo Stock Exchange (Code: 3796) Listing:

The Bank of Tokyo-Mitsubishi UFJ, Ltd., Mizuho Bank, Ltd., Resona Bank, Ltd.,

Relationship banks:

Sumitomo Mitsui Banking Corporation,

Mitsubishi UFJ Trust and Banking Corporation, Sumitomo Mitsui Trust Bank,

Limited

# of

employees:

138 (As of the end of June 2014)

Directors: Kiyotaka Nakamura (President & CEO)

Zenichi Maeno (Executive Vice President & Co-CEO)

Hiroyuki Shiokawa (Executive Vice President & CFO)

Hiroyoshi Kitazawa (Executive Vice President & COO)

Akira Matsuzaki (Director, CTO)

Audit Firm: The Kisaragi Accounting Office

Offices: (Headquarters) 2-32, Minamiazabu 5-chome, Minato-ku, Tokyo

(Osaka office) GRAND FRONT OSAKA TOWER A, 4-20 Ofukacho, Kita-ku, Osaka

(Fukuoka office) 11-17, Tenjin 1-chome, Chuo-ku, Fukuoka-shi, Fukuoka

(Nagoya office) 4-3, Nishiki 2-chome, Naka-ku, Nagoya-shi, Aichi



Akira Hirano (Standing Corporate Auditor)

Masahito Omachi (Corporate Auditor)

Shinichi Shamoto (Corporate Auditor)

Masayasu Takahara (Corporate Auditor)



The real estate industry will evolve with cloud services.

Statements made at the meeting or included in this document that are not historical facts are forward looking statements about the future performance of e-Seikatsu Co., Ltd.

You are cautioned that a number of factors could cause actual results to differ materially from those discussed in the forward looking statements.